

Report to: **Cabinet**

Date: **15 July 2005**

By: **Director of Adult Social Care**

Title of Report: **Commissioning Review**

Purpose of Report: **To update the Cabinet on the progress of discussions with Health and to seek agreement for a further review of provision at the Gilda Crescent Centre, Polegate; and to examine the cost effectiveness and opportunities for re-provisioning older people's day centres and to provide options for the modernisation of services in line with Best Value.**

RECOMMENDATIONS

The Cabinet is recommended to:

- 1. agree to a review of the services provided at Gilda Crescent Resource Centre;**
 - 2. agree to the review of all "stand-alone" day centres for older people, providing an options appraisal for each unit; and**
 - 3. agree that reports of the findings and recommendations of both reviews be presented to the Cabinet in January 2006**
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1. Financial Appraisal

- 1.1 A financial appraisal for Gilda Crescent and the seven "stand-alone" Day Centres for Older People is contained in Appendix 1.

2. Strategic Context

- 2.1 East Sussex Adults Social Care currently provides a range of "stand-alone" Day Centres and day services for older people within residential units. There are national and local policy commitments that set out the need for undertaking reviews of these services.
- 2.2 The Joint Review of Social Services (2001/02) recommended that the department should shift from being a provider to a commissioner led organisation.
- 2.3 Reviews of directly provided residential care and home care were initiated in 2001/02. A review of day care is therefore appropriate.
- 2.4 Work is underway to shift the emphasis of day centres away from long term social maintenance towards shorter-term rehabilitation.
- 2.5 The Department's budget strategy for 2006/07 includes consideration of the option that savings amounting to £800k can be secured by reviewing the effectiveness, quality and value for money of services.

3. Update on progress at Gilda Crescent

- 3.1 On 16 February 2004 the Cabinet considered a report by the Director of Social Services, about the options for the future use of Gilda Crescent, Polegate. The Cabinet resolved that negotiations with Health should continue, in relation to the development of services at the centre. Details on the outcome of the initial review are attached at Appendix 2.
- 3.2 It has not been possible to progress the setting up of a rehabilitative unit, with nursing input, for older people due to the ongoing financial pressures experienced by the Health Economy.

4. Scope of Reviews

- 4.1 Gilda Crescent currently provides thirty-nine beds. Three of these are currently occupied by long term residents, for whom Gilda Crescent is their home. Twenty beds are for short stay. The other sixteen beds are used for the "Living at Home" programme which is designed to assist older people to retain their independence by supporting them to return to, or remain living at home. The 2003/04 review of the Living at Home programme indicates that 81% of users successfully went home after their stay. In addition, Gilda Crescent has twelve day care places.
- 4.2 East Sussex currently provides a total of 183 "stand-alone" day care places for older people, from seven establishments across the county.
- 4.3 The outline approach and methodology to be used in the reviews is contained in Appendix 3. Full consultation will take place with stakeholders, all users of the services and their relatives and, where applicable their carers.

5. Conclusions and Recommendations

- 5.1 National and local policy establishes a need for a strategic review of a number of services.
- 5.2 A report will be presented to Cabinet in January 2006 which will outline the outcome of:
- the review of all "stand alone" day centres for older people with an option appraisal, including a financial appraisal;
 - proposals for the future of these services which takes into account the needs of service users and carers, independent and voluntary sector capacity and any implications for staff; and
 - the review of the services provided at Gilda Crescent.

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Local Members: Councillors Birch, Dyason, Glazier, Gubby, Harris, Howson, Kramer, Livings, Martin, Shing, St Pierre and Tutt

Background Documents: Cabinet Report, 9th March 2005

Gilda Crescent Resource Centre**Residential Unit**

Total beds Available	39
<u>Average Occupancy</u>	
Living at Home Programme	12
Respite/Long Term Beds	22
Total	34
Gross Unit Cost (per place per week)	£536.27
Indicative cost of reprovisioning	£400.00

Day Centre

Day Centre Places	12
Average Occupancy	8
Gross Unit Cost (per place per week)	£45.94
Indicative cost of reprovisioning	£30.00

“Stand-Alone” Day Centres for Older People

	Places	Days Open	Occ'pcy	Annual Budget	Daily Unit Cost
Pembury Road (Eastbourne)	41	5	17.62	£217,000	£47.23
Downlands (Peacehaven)	25	5	18.48	£352,000	£73.09
Phoenix Centre (Lewes)	19	5	13.62	£257,000	£72.32
Charter Centre (Bexhill)	17	7	16.56	£258,000	£42.63
Isobel Blackman Cen. (Hastings)	30	7	19.10	£337,000	£48.38
Pinehill (Hastings)	30	6	18.91	£332,000	£53.43
Rye Memorial (Rye)	21	7	15.89	£405,000	£69.87
Total	183	-	120.18	£2,158,000	£56.99
Indicative cost of reprovisioning in the Independent sector					£30.00

Proposed Outline Approach to the Review

- 1 The purpose of the review would be to ensure that there is good quality and cost effective care services being provided taking into account the following:
 - The unit costs for currently provided services compared to possible alternative provision
 - Unique or specialist services that could not be provided through alternatives, or would be cost prohibitive
 - The needs and views of the service users and their close relatives/friends and others interested in the service provided at the home
 - The strategic modernisation of Directly Provided Services
 - Government direction and 'best practice'
 - Alternative provision in the voluntary and independent sectors
 - The potential for collaborative and partnership working
 - Relevant Government and County Council policies and initiatives
 - Ability to re-provide the Living at Home Programme (LAHP) as the delivery of such services is a key part of the strategy for Older Peoples' Services (specific to Gilda Crescent review).
- 2 A market testing exercise will be required as part of the review in order to ascertain capacity and costs for alternative provision as well as an exploration of alternative models of care.
- 3 The delivery of day services relies on effective transport. The review of day centres should therefore establish a strategic link with these services and any associated reviews that are undertaken.