

REPORT OF THE CABINET

The Cabinet met on 19 July and 20 September 2016. Attendances:-

Councillor Glazier (Chair) (2)

Councillors Bennett (2), Bentley (2), Chris Dowling (2), Elkin (2), Maynard (2), Simmons (2) and Tidy (2)

1. Council Monitoring – Quarter One 2016/17

1.1 The Cabinet has considered a report on performance against the Council Plan, Revenue Budget, Capital Programme, Savings Plan and risks for the first quarter of 2016/17 and end of year projections. Broad progress against the Council's four strategic priority outcomes is summarised below and an overview of performance and finance data is provided in the Corporate Summary at Appendix 1. Strategic risks were reported at Appendix 7 and a detailed report for each department is provided in Appendices 2 to 6.

Carry over report for 2015/16 Council Plan

1.2 Four measures were carried over from quarter 4 reporting for the Council Plan 2015/16; two were achieved and two were not. Measures are carried over, where action has been completed, but the outturn data is not available for reporting at year-end. They are:

- Percentage of Independent Domestic Violence Advisor (IDVA) service users who feel confident asking for help and support when they need it. Final outturn green, 82% (target 80%)
- Percentage of Independent Sexual Violence Advisor (ISVA) service users who feel confident asking for help and support when they need it. Final outturn red, data unavailable (target 80%)
- Percentage of the eligible population offered an NHS Health Check. Final outturn green, 22% (target 20%)
- Number of persons attending East Sussex NHS Stop Smoking Services who quit smoking four weeks after setting a quit date. Final outturn red, 2,041 (target 3% increase on 2014/15 outturn of 3,287)

Further information on the ISVA and Stop Smoking Service targets which weren't met at the end of 2015/16 can be found in Appendix 2.

1.3 All 68 performance target outturns for 2015/16 are now known: 50 (74%) were achieved, 18 (26%) were not achieved. 47 measures can be compared to previous years, of these 31 (66%) improved, 6 (13%) showed no change and 10 (21%) deteriorated. A summary of these can be found at Appendix 1.

Overview of 2016/17 Council Plan

1.4 Following year-end the Council Plan and Portfolio Plans 2016/17 – 2018/19 have been refreshed with completed outturns and some changes to the performance measures and targets. The updated plans are available on the County Council's website.

1.5 Details of progress against each of our priority outcomes for 2016/17 are set out in paragraphs 1.11 to 1.24 below. Of the 67 Council Plan targets, 53 (79%) are rated green, 10 (15%) are rated amber, and 2 (3%) are rated red. 2 (3%) are proposed for amendment to reflect the latest position. They are:

- Appendix 2 – Number of people receiving support through 'STEPS to stay independent', which supports people aged 65 and over to maintain independence within their own homes – amended measure proposed, deleting reference to 'people aged 65 and over'.
- Appendix 2 – East Sussex Better Together (ESBT): Design and implement an Integrated Strategic Commissioning Framework (Including Co-Commissioning) – new target proposed for 2016/17 with new timelines.

Further information on the two amendments can be found in the ESBT and STEPS paragraphs in Appendix 2.

1.6 At quarter 1, the gross projected year-end overspend within service departments is £12.7m. The main areas of overspend are an £8.7m overspend in Adult Social Care, mainly due to ongoing pressures on Independent Sector Care. In 2015/16, the Adult Social Care overspend was mitigated by the deployment of the Better Care Fund contingency. The position continues to be monitored and is included within the development of the ESBT Strategic Investment Plan and ongoing discussions with Clinical Commissioning Groups. The outcome of this work will be reflected in quarter 2 reporting, with budgets being realigned to seek to mitigate the projected overspend. There is also a £4.0m overspend in Children's Services, mainly for Education and ISEND, Looked After Children, and Home to School Transport, these are the result of demand led pressures (detail is provided in appendix 4). The drivers behind the overspend are being closely scrutinised and there is a significant likelihood that the overspend will increase. To reduce this overspend, Children's Services are carrying out a review of all costs across the department, including: reviewing recruitment activity and holding vacancies open for longer; a review of staff on non-permanent contracts and agency workers; identifying new savings for 2016/17; and bringing forward savings from later years into 2016/17. They are also scrutinising pressure areas and developing better forecasting models for ISEND and Home to School Transport costs (the latter with Communities, Economy and Transport colleagues).

1.7 Work is ongoing to reduce or mitigate the overspend, however, the general contingency provision of £3.4m is available if necessary to reduce any projected overspend. If this were to be insufficient, the Council has already identified options to ensure the budget is balanced in year, for example reviewing the revenue contribution to capital.

1.8 Changes to fees and charges for a number of Trading Standards services are proposed:

- (i) Cabinet has agreed the new charges set out in appendix 5 relating to metrology and training and advice for business.
- (ii) The charge for the licensing of animals is not an executive function and must be agreed by County Council. The Cabinet is recommending the County Council to agree the revised charge set out in the table in Appendix 5.

1.9 The quarter 1 Capital Programme is monitored against the revised programme submitted to the Council as part of State of the County in July. The forecast expenditure for the year is projected at £108.7 against a current budget of £121.2m, a variation of £12.5m. The variation comprises £13.2m slippage offset by £0.5m spend in advance and a net overspend of £0.2m. The slippage comprises £4.4m on Newhaven Port Access Road where discussions are ongoing with the Department for Transport to agree the scope of the works, £2.8m on Terminus Road, where the necessary redesign of the bus routes has delayed the start of construction, £2.3m on Hastings Library due to issues including the presence of lead paint being identified, £1.9m on Broadband which has slipped in line with the contractors phase two deployment programme which targets the easier lower value areas first, £1.2m on the East Area Depot where discussions are still ongoing regarding plans for the new site, and £0.6m on Core Back Office System which will not happen this financial year while a number of solutions remain under consideration. In addition, there is a risk associated with the delivery by Costain of the Local Transport Plan, while this may result in some slippage; at this stage it is not possible to quantify this. The current position on the Bexhill Hastings Link Road is a forecast overspend of £0.2m in the current financial year. This is a result of final contractual spends and contractor adjudications, relative to the delivery of the completion of the road (for example, delay and disruption due the archaeology, ground conditions and poor weather). Additionally there is risk of further cost overruns and the position will be updated as more information becomes available in relation to Compulsory Purchase Orders, noise insulation, and assessment of the archaeological finds. The spend in advance totalling £0.5m includes an adjustment to the timings of the Schools Basic Need Programme of £0.2m, and the Sustainable Transport Corridor of £0.3m.

1.10 The Strategic Risk Register, Appendix 7, has been reviewed. Risk 5 (Reconciling Policy, Performance & Resource) has been retitled (previously Resource). Risk 1 (Roads), Risk 7 (Schools) and Risk 9 (Workforce) have also been amended and Risk 1 (Roads), Risk 4 (Health), Risk 5 (Reconciling Policy, Performance and Resource), Risk 6 (Local Economic Growth), Risk

7 (Schools) and Risk 9 (Workforce) all have updated Risk Control measures. Risk 4 (Health) has an increased pre mitigation score and Risk 2 (Ordinary Residence), Risk 4 (Health) and Risk 6 (Local Economic Growth) also have amended post mitigation scores. A new Recruitment risk has been added to the register.

Progress against Council Priorities

Driving economic growth

- 1.11 We provided funding to 21 businesses, who expect to create or protect 76 jobs, through East Sussex Invest 4 (Appendix 5).
- 1.12 Over 350 young people were encouraged to study Science, Technology, Engineering and Maths (STEM) subjects through STEMfest (Appendix 5).
- 1.13 Advice and guidance was given to 273 business delegates on topics such as allergens and Building Bridges to Care, in 10 business workshops run by Trading Standards (Appendix 5).
- 1.14 Nine apprentices have been recruited this year and further work with Costain CH2M is expected to recruit a further eight engineering apprentices by the end of the summer. Of the 58 young people who started an apprenticeship since November 2015, six have left, so the retention rate is currently 90% (Appendix 5).

Keeping vulnerable people safe

- 1.15 A scams working group has been formed to bring people together from various statutory agencies with responsibility for protecting vulnerable victims of fraud. The group is working to develop an understanding of the profile and location of victims so preventative measures can be targeted in areas with a higher proportion of at risk people (Appendix 2).
- 1.16 East Sussex has been chosen as a pilot area for Women's Aid's 'Ask Me' scheme. The scheme aims to make it easier for survivors of domestic violence and abuse to get help from the community. The pilot will be delivered by Refuge, Information, Support and Education, and Change, Grow, Live (Appendix 2).
- 1.17 Together with West Sussex County Council and Brighton & Hove City Council we have commissioned the charity Missing People to provide support to families when a missing child returns home (Appendix 4).
- 1.18 The Government has asked councils to accept Unaccompanied Asylum Seeking Children (UASC) equivalent to 0.07% of the total child population in their county. The Council is currently supporting 13 UASC as Looked after Children and would need to resettle a further 61 children over the next three years to reach 0.07% (Appendix 4).

Helping people help themselves

- 1.19 A project manager for the three year East Sussex Road Safety Programme, the proposed approach for which was considered at a Joint Scrutiny Board on 11 March 2016, has been appointed and attended the Economy, Transport and Environment Scrutiny Committee meeting in September. The programme has been made possible by a one off £1m allocation of Public Health funding. Provisional data for January to March 2016 shows that there were 86 people Killed and Seriously Injured (KSI) on the county's roads, with three of these being fatalities. Of these, 10 KSI occurred on trunk roads with one of these a fatality. This is lower than the 2005-2009 quarterly baseline average of 95 KSI with eight fatalities (Appendix 5).
- 1.20 National Star College are delivering an Independent Travel Training programme which is funded by the Council. The programme gives young people with Special Educational Needs and/or Disabilities training to use public transport. Nine people have successfully moved from Council funded taxis to public transport in quarter 1 (Appendix 4).
- 1.21 Trading Standards intervened to help and protect 19 people who had become victims of rogue trading or financial abuse (Appendix 5).
- 1.22 There were 145 new families receiving a support intervention as part of the Troubled Families programme in quarter 1. The target for 2016/17 is 1,014 interventions and actions are

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underway to address identified issues to increase the number of new starts during the rest of the year (Appendix 4).

Making best use of resources

1.23 There has been an 8.4% reduction in CO² emissions in quarter 1, when compared to 2015/16. Changes at County Hall; including lights, boiler replacement, and solar panels; have made a significant difference and there is evidence schools are also reducing their CO² emissions (Appendix 3).

1.24 We have begun to implement efficiencies that are projected to save £100k per year on the cost of running our corporate buildings (Appendix 3).

1.25 The Cabinet **recommends** the County Council to -
✧ agree the revised charge set out in paragraph 1.8 (ii) and Appendix 5.

20 September 2016

KEITH GLAZIER
(Chair)