

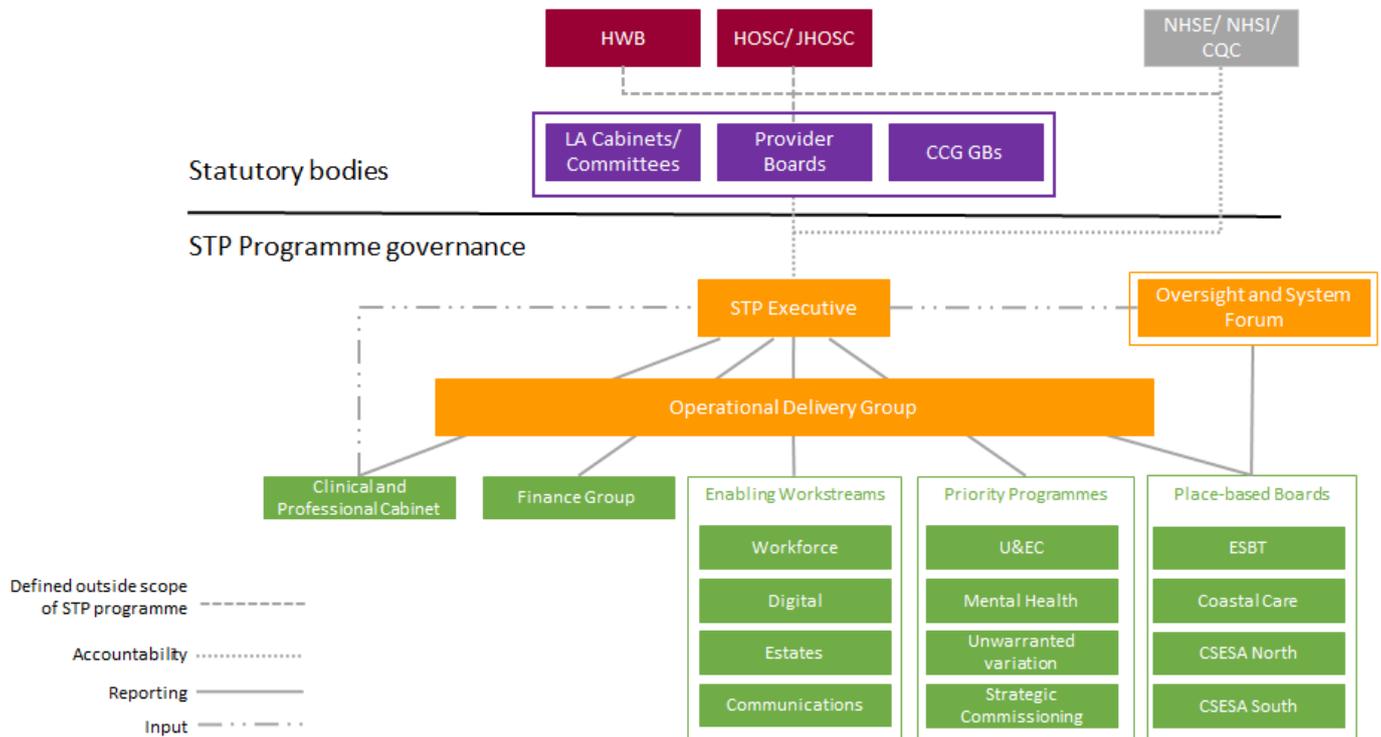
STP programme update

1. Summary

- The STP is a Partnership of 24 organisations across Sussex and East Surrey, including four upper tier local authorities.
- The STP Executive Chair is Bob Alexander and, working alongside him and the Chief Executives of the NHS organisations, is a programme director, supported by a small programme team.
- There are a number of workstreams focused on immediate priorities and there are four 'place-based plans', based around the emergency care systems within the STP.
- Recent governance review has taken place to refine, clarify and improve the governance arrangements. These are inclusive, initially focused on the NHS organisations within the partnership.
- Discussions are underway around the future of commissioning across the STP. This follows the creation of the Central Sussex Commissioning Alliance and a shared Accountable Officer across CCGs.

2. Governance

- 2.1 A review of the STP governance has taken place and refined arrangements have been designed, developed and accepted by the STP Executive, Programme Board and Oversight Group.
- 2.2 The arrangements aim to define and embed roles and responsibilities of the STP leadership, give greater clarity around accountability and provide assurances around progress and delivery of STP programmes and local plans. The arrangements are intended to compliment the accountability of individual partner organisations. The new arrangements include the formation of an Operational Delivery Group, which is the "engine room" of the STP where the work of the workstreams is co-ordinated and discussed.
- 2.3 Due to the changing nature and dynamics of STP development, the new arrangements will be regularly reviewed to ensure they are working effectively and remain fit for purpose.



3 Workstreams

3.1 The current workstreams for the STP are as follows and are aligned to the agreed immediate priorities of the STP.

- Mental Health
- Urgent and emergency care
- Medicines Management
- Clinically Effective Commissioning
- Continuing Healthcare
- Back office functions
- Estates
- Digital
- Workforce
- Communications and Engagement
- Finance

3.2 A 'baseline review' recently took place to look at the progress to date of the workstreams and to see what additional support was required to help them progress. Some workstreams are more advanced than others – particularly Mental Health and the Clinically Effective Commissioning Programme. The mental health workstream has formed an STP Programme Board and a case for change. The Clinically Effective Commissioning Programme is a Sussex-only piece of work. However, it is working very closely with the Surrey Collaborative to ensure there is consistency across the boundaries.

4 Recent developments

- 4.1 The STP Executive are currently discussing the strategic and longer-term priorities of the STP for the year ahead. These are aligned, and in addition to, the work taking place within the workstreams.
- 4.2 Discussions are taking place around the future of commissioning across the STP. Recent consolidation of CCGs through the Central Sussex and East Surrey Commissioning Alliance has realised a number of benefits, including streamlined processes and sharing of best practice and expertise. Adam Doyle took over as Accountable Officer for Eastbourne, Hailsham and Seaford CCG and Hastings and Rother CCG on 17 September and is now the single Accountable Officer for all the CCGs across the STP. There will now be discussions around how the CCGs can work closer and more effectively together.
- 4.3 Work is currently underway to develop a case for change for the STP, which identifies the key challenges and areas that need improvement across our local health and care system. A lot of work has taken place around case for change within local transformation plans and specific areas, such as mental health, but this is the first time a unified case for change has been developed across the STP. This is being led by the STP Clinical Cabinet and will be an important reference point for all the partnership organisations and will be a focus for engagement with the public and stakeholders. The final draft of the case for change is currently being reviewed by the STP Clinical and Professional Cabinet and the STP Executive with a view to final sign off soon.
- 4.4 An outline business case is now being written for the building of a new pathology unit at Princess Royal Hospital in Haywards Heath. This comes following an announcement in April by the Secretary of State around an allocation of money to the STP for the unit, subject to business case approval. The proposed new unit will improve and speed up how pathology services are carried out and make them more sustainable for the future. The proposal makes it possible to centralise microbiology and other specialties from Brighton and Sussex University Hospitals NHS Trust and Surrey and Sussex Healthcare NHS Trust, who have been working together to provide pathology services on different sites.
- 4.5 The STP has received funding from Health Education England to create a small team to progress the workstream around workforce across Sussex and East Surrey. The programme work includes looking at STP-level workforce planning and information projects, talent management, leadership development and ways in which employment checks and training can be streamlined.