Ashdown Forest Medium Term Financial Plan

	2025/26	2026/27	2027/28
INCOME SUMMARY	£	£	£
Licences & Forest Rate	209,147	214,444	220,005
Unrestricted funding (WDC,T/PCs)	201,544	204,429	207,261
Car Parking	360,000	360,000	365,760
Income generation and Donations	24,027	23,910	23,963
Forest Products incl. Meat and Deer	26,118	26,538	26,899
Carcasses			
Visitors	22,620	23,552	24,530
Financial	15,000	5,000	4,000
CS Recharges	163,815	171,664	179,148
Other Restricted Funding	60,000	60,000	67,250
Total Core Income	1,082,271	1,089,537	1,118,816

Countryside Stewardship Funding from			
Natural England	748,261	748,261	748,261
Total Countryside Stewardship			
Income	748,261	748,261	748,261
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TOTAL INCOME	1,830,532	1,837,798	1,867,077

	2025/26	2026/27	2027/28
EXPENDITURE SUMMARY	£	£	£
Core Forest Staff Costs	470,509	458,521	474,195
Operational expenses	213,598	216,656	220,123
Administration Overheads	131,543	134,043	136,187
Financial	32,856	33,481	34,016
Visitors	10,851	11,057	11,234
Capital purchases -Core	41,866	42,662	43,344
Governance/charity set up	1,642	100	102
Car Parking	132,855	135,380	137,545
Expenditure from Ringfenced Funding	37,445	38,294	46,273
Total Core Expenditure	1,073,165	1,070,194	1,103,019

429,734	450,739	470,763
343,253	349,636	355,115
772,987	800,375	825,878
1,846,152	1,870,569	1,928,897
9,106	19,343	15,797
	343,253 772,987 1,846,152	343,253 349,636 772,987 800,375 1,846,152 1,870,569

Core Budget Surplus/(Deficit)	9,106	19,343	15,797
CS Budget Surplus/(Deficit)	-24,726	-52,114	-77,617
Total Budget Surplus/(Deficit)	-15,620	-32,771	-61,820

Movement in Reserve Balances	Core £	HLS* £	CS £
Reserves at 01/04/2024	410,654	223,304	426,025
Forecast movement 2024/25	15,990	-	(25,996)
Forecast balance 31/3/2025	426,644	223,304	400,029
Forecast movement 2025/26	9,106	-	(24,726)
Forecast balance 31/3/2026	435,750	223,304	375,303

*The Higher Level Stewardship (HLS) programme ceased in 2016 the balance of funds will be spent in the spirit of the original agreement under the guidance of Natural England.