

Appendix 2

Principles



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Missions



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Strategic Connectivity Mission



We will boost connectivity in the South East by enhancing strategic regional corridors and ensure all communities can access high-quality transport links and key services.

We will have succeeded when:

- ▶ The connectivity of all the South East's strategic corridors – in terms of journey times and reliability – is comparable to those corridors that serve London.
- ▶ Key towns, cities, and international gateways are as accessible by public transport as they are by car, and rail freight is as competitive as long-distance road freight.



Short Term Priorities

We will improve the existing network to better serve passengers and freight by:

- ▶ Enhancing incentives for long-distance public transport through optimised fares, flexible ticketing, and improved amenities.
- ▶ Refining timetables to cater to leisure travel demand and minimising disruption from maintenance schedules.
- ▶ Advancing key connectivity projects to improve regional transport links.
- ▶ Restoring international rail services from Ebbsfleet and Ashford to ease pressure at St Pancras.
- ▶ Expanding rail capacity to support growth at Gatwick and Southampton airports.
- ▶ Safeguarding critical areas and aligning policies to enable long-term transport improvements.

Long Term Priorities

We will focus on major upgrades and expansions to improve connectivity by:

- ▶ Upgrading the roads and railways serving the Brighton–Southampton coastal corridor to strengthen economic ties between the regions two largest built-up areas.
- ▶ Cutting journey times between London and less well-connected coastal communities.
- ▶ Improving ferry services to islands, including the Isle of Wight.
- ▶ Strengthening freight links from Southampton and the Channel Ports to the Midlands and North.
- ▶ Expanding rail connections to international gateways, including Heathrow and Gatwick.
- ▶ Reviewing the configuration of regional rail services to leverage opportunities at Old Oak Common.

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Key Priorities



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Resilience Mission



We will safeguard the South East's connectivity and enhance the reliability and resilience of our transport systems for future generations.

We will have succeeded when:

- ▶ The transport network delivers comfortable, reliable journeys between key towns, cities, and international gateways.
- ▶ The transport network has the capacity and agility to manage, absorb, and recover from major disruptions quickly, and when the risk of major failures occurring is reduced.

Short Term Priorities

We will strengthen the current network's resilience by:

- ▶ Assessing road disruption impacts and securing sustainable funding for maintenance.
- ▶ Establishing long-term funding pipelines for infrastructure renewals.
- ▶ Strategically planning for future risks to enhance network adaptability.
- ▶ Advocating for consistent funding for maintenance and prevention projects.
- ▶ Coordinating with utility providers to minimise disruption from roadworks.

Long Term Priorities

We will focus on major upgrades and expansions to strengthen resilience by:

- ▶ Tackling rail bottlenecks in areas like Croydon and Woking to boost reliability on key corridors.
- ▶ Creating alternative routes, such as the Uckfield-Lewes line, to maintain connectivity during disruptions.
- ▶ Implementing the Kent Bifurcation Strategy to ease pressure on the Thames crossings and strengthen links between Channel and M25 – including improving Operation Brock and Stack.
- ▶ Resolving highway pinch points to improve flow for all users, including buses, boosting resilience to future risks.



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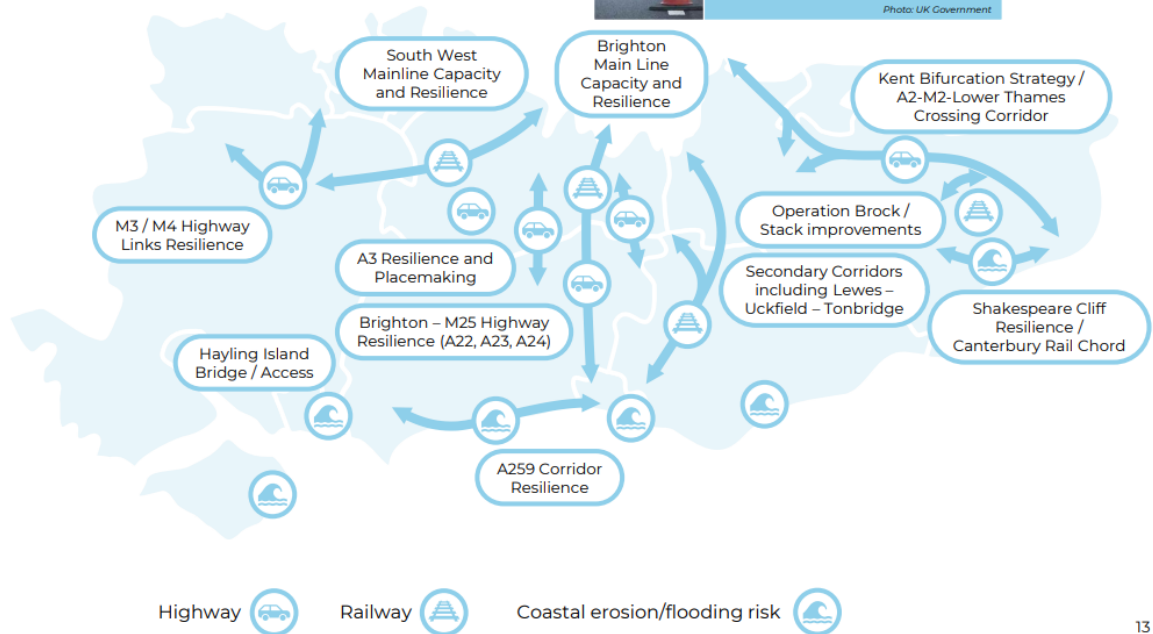
Resilience Priorities



Region-wide Maintenance Priorities

- ▶ Reduce the maintenance backlog and improve roadworks management.
- ▶ Secure long-term funding to identify, understand, and address resilience risks.

Photo: UK Government



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Inclusion & Integration Mission



We will create an inclusive, affordable, and integrated transport network across the South East, providing safe and seamless door-to-door connectivity for everyone.

We will have succeeded when:

- ▶ Everyone can affordably travel where they need to go when they need to go.
- ▶ Customer satisfaction with all aspects of the transport network is high across all sections of society.

Infrastructure Priorities

- We will target infrastructure upgrades by:
- ▶ Designing inclusive infrastructure to improve accessibility for socially excluded groups.
 - ▶ Enhancing connectivity in North and East Kent and East Sussex coastal areas to reduce social exclusion.
 - ▶ Upgrading interchanges and providing step-free access at transport hubs for seamless connections.

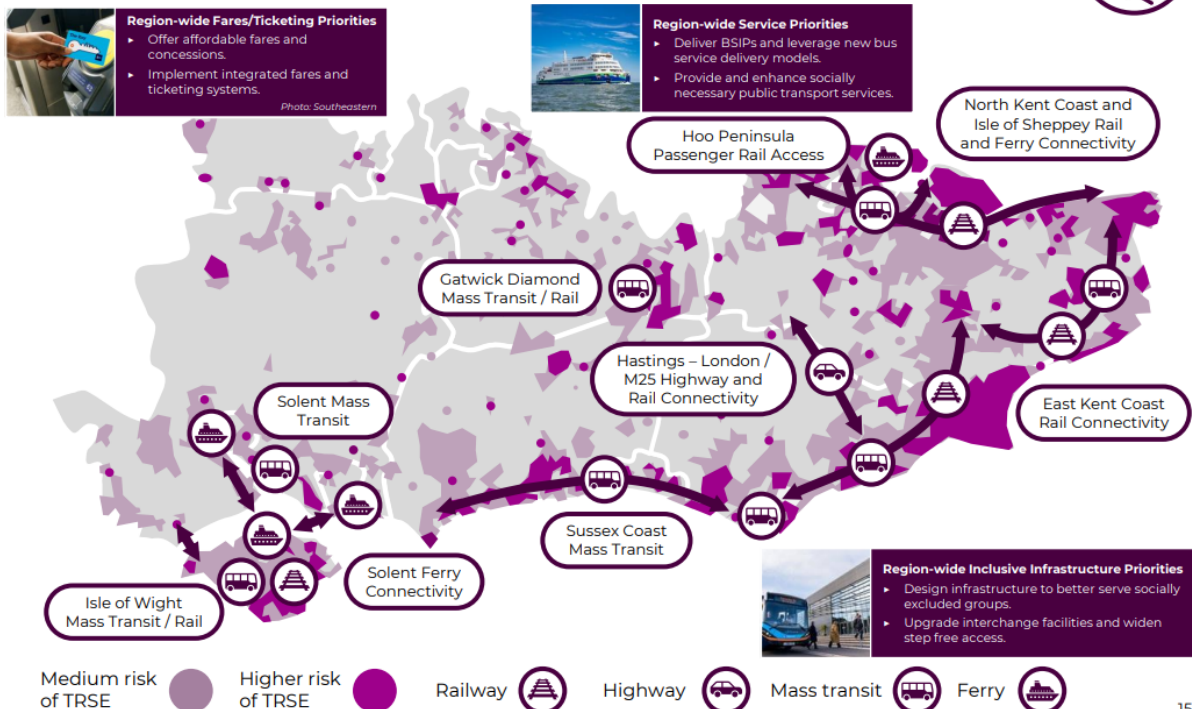
Service Priorities

- We will improve affordability and accessibility by:
- ▶ Offering affordable fares and concessions for vulnerable groups to improve accessibility.
 - ▶ Simplifying fares with unified ticketing to lower costs and streamline journeys.
 - ▶ Providing socially necessary transport to connect isolated communities with essential services.
 - ▶ Implementing Bus Service Improvement Plans and exploring franchising models to better serve communities.
 - ▶ Enhancing connectivity to islands and peninsulas, focusing on the Solent and Medway.



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Key Priorities



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Decarbonisation Mission



We will lead the South East to a net zero future by 2050 by accelerating the shift to zero-emission travel, incentivising sustainable travel choices, and embracing new technologies to reduce emissions and combat climate change.

We will have succeeded when:

- ▶ All surface transport trips made across the South East are net zero emission by 2050 (at the latest).
- ▶ We have not exceeded our carbon budgets for surface transport by 2050.
- ▶ The South East is seen as a world leader in decarbonising transport.



Photo: Fastway

Short Term Priorities

We will accelerate the transition to low-carbon transport by:

- ▶ Expanding electric vehicle (EV) charging infrastructure for private and freight vehicles.
- ▶ Increasing the availability of electric and hydrogen vehicles through collaborating with industry.
- ▶ Supporting EV and battery recycling to reduce the environmental impact of EVs.
- ▶ Improving public transport and active travel infrastructure to provide attractive sustainable travel options.
- ▶ Transitioning bus, freight, and ferry fleets to zero-emission vehicles.
- ▶ Promoting integrated land use and transport planning to minimise unnecessary car travel.

Long Term Priorities

We will solidify the transition to a zero-emission system by:

- ▶ Decarbonising rail through delivering electrification, battery, and alternative fuel trains.
- ▶ Promoting low-carbon infrastructure with sustainable materials and practices.
- ▶ Supporting the government in the development and delivery of any national road user charging proposals, providing a financial incentive for more sustainable choices while reducing congestion.
- ▶ Working with industry to deliver a decarbonised, resilient power networks for rail and electric vehicles.
- ▶ Advancing alternative fuels for aviation and long-haul freight.

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Decarbonisation Priorities



Rail decarbonisation interventions are shown in this map – other rail and public transport interventions that promote modal shift are highlighted in Strategic Connectivity and Sustainable Growth missions

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Sustainable Growth Mission



We will champion transport interventions that unlock investment opportunities, enable sustainable growth, and create healthy, vibrant, and well-connected communities.

We will have succeeded when:

- Population growth and economic development in the South East is underpinned by sustainable transport and infrastructure.
- The South East has created well-connected communities with easy access to key services and employment opportunities.

Policy Enablers

We will promote integrated land use and transport planning and enablers by:

- Concentrating development in areas with strong transport infrastructure.
- Coordinating housing and transport planning across authorities.
- Leveraging value capture and other mechanisms to forward-fund transport.
- Using demand management measures to improve air quality and fund services.
- Strengthening local planning capacity.

Transport Intervention Priorities

We will prioritise essential transport projects to support sustainable growth by:

- Expanding concessionary fare schemes to make sustainable travel affordable.
- Developing mass transit systems in high-density areas, alongside delivering Bus Service Improvement Plans more widely.
- Enhancing Sussex Coast and Solent suburban rail services.
- Delivering Local Cycling and Walking Infrastructure Plans and embedding active travel in all new developments.



Key Priorities

