

Appendix 3

Place Health and Care Partnership Governance options appraisal: draft criteria

A key theme emerging from our Health and Care partnership executive Board's discussions about challenges and risks in 25/26 was the need to streamline structures and meetings to ensure capacity is focussed on delivering our shared critical priorities wherever possible.

As a result, it was agreed to undertake a clean sheet review of our East Sussex Health and Care Partnership and programme delivery arrangements, and develop options aligned to supporting delivery of our critical shared priorities. This will also need to respond to the ICB blueprint model development and the 10 Year Health Plan expectations on the role of HWBs and Place-based partnerships as the details emerge in the coming weeks and months.

The following set of criteria has been drafted to guide recommendations for Place partnership and programme governance going forward, based on how well the possible options enable us to:

1. Radically streamline meetings to ensure our limited capacity is aligned to delivering our critical shared priorities and not spread too thinly to deliver them. For example, through bringing workstreams together where possible and understanding where there is duplication with pan-Sussex meetings
2. Focus our limited capacity on delivering the right changes through enabling grip on delivering a small number of critical shared priorities. For example, does the governance help us sufficiently accelerate and drive forward transformation of our health and care model and putting it onto a more sustainable neighbourhood-based footing for the future through Integrated Community Teams and Neighbourhood Mental Health Teams implementation in East Sussex
3. Ensure a strong partnership focus based on Place and neighbourhoods, which is essential for understanding the differing strengths, needs and support requirements of local areas and enabling local tailoring where this is helpful. Noting that alongside partnership and integrated working this will be key to efficiency and the best use of collective resources
4. Ensure that the needs of the East Sussex population are kept paramount, including better enabling our Health and Wellbeing Board's role to support this through their understanding of community-based strengths and needs and wider view of housing, public health, employment and education to focus on whole life and prevention
5. As the ICB reforms take shape, provide sufficient latitude to consider potential opportunities for commissioning care and health services at a Place/neighbourhood level, enabling a more holistic view with prevention at its heart