## Appendix 3

## 2017/18 Strategic Investment Plan

ESBT Strategic Investment Plan 2017/18	EHS CCG & HR CCG £'000	ESCC £'000	ESBT Total £'000
Available Resources	697,391	165,020	862,411
Forecast Expenditure pre-Service Redesign	730,321	165,936	896,257
Net Deficit / (Surplus) pre-Service Redesign	32,930	916	33,846
Service Redesign Savings			
Healthy Living & Wellbeing/Maintaining Independence	(2,556)	(422)	(2,978)
Proactive Care/Crisis intervention and Admission Avoidance	(24,558)	-	(24,558)
Bedded Care	(1,435)	-	(1,435)
Discharge to Assess	(3,220)	-	(3,220)
Prescribing	(5,314)	-	(5,314)
Planned Care	(7,567)	-	(7,567)
Primary Care	(500)	-	(500)
Learning Disability	, , , , , , , , , , , , , , , , , , ,	(160)	(160)
Enablers	(1,000)		(1,000)
Total Service Redesign Savings	(46,150)	(582)	(46,732
Service Redesign Investments			
Healthy Living & Wellbeing/Maintaining Independence	5,000	658	5,658
Proactive Care/Crisis intervention and Admission Avoidance	10,427	183	10,610
Discharge to Assess	936	2,167	3,103
Mental Health	216	-	216
Prescribing	732	-	732
Planned Care	264	-	264
Total Service Redesign Investments	17,575	3,008	20,583
Mitigations			
Application of Better Care Fund to meet Service Redesign Investments	(7,697)	-	(7,697)
Total Mitigations	(7,697)	-	(7,697)
Net Deficit including Service Redesign	(3,342)	3,342	0

## Reserves (£m)

	01.04.18	31.03.21
	Estimate	Estimate
Held on behalf of others or statutorily ring- fenced	20.1	16.0
Named Service Reserves		
Waste Reserve	12.8	12.8
Set aside for the new Capital Programme 2018/23	26.8	0.0
Insurance	5.9	5.9
Total Named Service Reserves	45.5	18.7
Financing Reserve	11.0	3.7
Priority Outcomes and Transformation Reserve	6.8	3.1
Risk Reserve	2.8	2.8
Strategic Service Reserves	20.6	9.6
Total excluding those held on behalf of others	66.1	28.3
Total Reserves	86.2	44.3

## Appendix 4

