

Report to: East Sussex Health and Wellbeing Board

Date of meeting: 16 July 2019

By: Director of Adult Social Care and Health

Title: Arrangements for commissioning oversight in East Sussex through the Health and Wellbeing Board

Purpose: To consider arrangements for the strategic oversight of commissioning to be undertaken by the Health and Wellbeing Board and for the East Sussex Better Together Strategic Commissioning Board to be formally disestablished

RECOMMENDATIONS

The Health and Wellbeing Board is recommended to:

- 1. Note that the Health and Wellbeing Board provides strategic oversight of our health and social care system, including commissioning for whole population health and wellbeing; and**
 - 2. Endorse the disestablishment of the East Sussex Better Together Strategic Commissioning Board by East Sussex County Council, Eastbourne Hailsham and Seaford Clinical Commissioning Group and Hastings and Rother Clinical Commissioning Group**
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1. Background

1.1 The East Sussex Better Together (ESBT) Strategic Commissioning Board (SCB) was established in March 2017 by Eastbourne Hailsham and Seaford Clinical Commissioning Group (EHS CCG), Hastings and Rother Clinical Commissioning Group (HR CCG) and East Sussex County Council (ESCC) to enable the three organisations to jointly undertake responsibilities for addressing population health need and for commissioning health and social care. The SCB's oversight role was in relation to specific integrated commissioning arrangements set up to support effective delivery of outcomes for the ESBT population by the ESBT Alliance.

1.2 The original terms of reference for the ESBT SCB were agreed by the County Council Cabinet and by the CCG Governing Bodies in March 2017, and were noted by the ESBT SCB on 6 June 2017. They were updated in June 2018 after the first year of operation. Included in Appendix 1, the SCB's terms of reference set out the Board's purpose, responsibilities and authority. They also recognised that strategic commissioning responsibilities remain the statutory responsibility of the three sovereign organisations and that any significant changes to the commissioning strategy would be referred back to the individual organisations for decision, informed by the SCB's recommendations.

1.3 At its meeting on the 23rd April 2019, in relation to health and social care partnership governance, the Health and Wellbeing Board (HWB) resolved to:

- Endorse the approach being taken to resetting health and social care system governance, including agreeing to take forward a single joint programme across East Sussex¹;

¹ replacing the separate ESBT and Connecting 4 You (C4Y) programmes

- Note that consideration is being given to replacing the ESBT SCB from April 2019 with the new arrangements under the single East Sussex-wide joint programme, which will be subject to strategic oversight by the East Sussex HWB.

1.4 This report sets out the next steps in relation to these considerations for endorsement by the HWB.

2. Supporting information

2.1 The revised approach to health and social care system governance in East Sussex means that key elements of the ESBT SCB's role can be undertaken by the East Sussex HWB. In practice this will enable the strategic oversight role undertaken by the SCB in relation to ESBT to be passed over to the HWB, to be undertaken on a countywide footing for the whole population of East Sussex.

2.2 HWB terms of reference (Appendix 2) supports the statutory strategic planning and commissioning functions of the member organisations by providing a forum where planning can be undertaken, and plans agreed and monitored, on a collaborative whole system basis for our population. This is in keeping with the NHS Long Term Plan which seeks greater levels of collaboration between NHS commissioners and providers, as well as greater integration across health and social care commissioning and delivery to improve experience, quality and outcomes for their population.

2.3 The HWB's scope is primarily oversight of strategic commissioning and delivery of plans to deliver the right outcomes for the population of East Sussex. This will drive operational commissioning, contracting and delivery of services undertaken by the organisations within our system to meet the health, social care and wellbeing needs of our population. It is however recognised that potential conflicts of interest may arise from doing this collaboratively in the current legislative context, and this will be managed appropriately through the meeting process.

2.4 These collective arrangements are intended to improve governance and delivery of plans on a whole system basis for the population of East Sussex, whilst ensuring clear oversight and reporting to the constituent member organisations' governing bodies, who remain statutorily accountable for setting their respective priorities and budgets. In the case of NHS organisations some priorities may also be nationally mandated.

2.5 With regard to transforming services and the overall strategic investment patterns to meet population health and social care needs and deliver outcomes, the HWB will receive recommendations from the East Sussex Health and Social Care Executive Group, which is also a collaboration of commissioners and providers. It is recognised that strategic commissioning responsibilities for the population of East Sussex remain the statutory responsibility of the County Council and the East Sussex CCGs. In line with this any significant changes to the commissioning strategy recommended by the Executive Group would be referred back to the individual organisations for decision.

2.6 Within this the HWB will undertake a strategic role across the system to enable organisations within the East Sussex health and social care partnership to hold each other individually and collectively to account, both to maintain cohesion and help resolve system challenges and complex issues.

2.7 The governance arrangements for clinical commissioning continue to evolve locally, and across our wider Sussex and East Surrey Sustainable Transformation Partnership (STP). In this wider context, it is expected that the strategic oversight role of the East Sussex HWB will also reinforce the future development of an integrated East Sussex population health and social care commissioner function.

2.8 There is now whole system alignment of our collective financial resource, including tracking the system financial position and impacts of transformation. This will ensure the continued grip on financial recovery in 2019/20 necessary to deliver a financially sustainable local health and social care economy in the longer term. This approach now includes the High Weald Lewes Havens part of the East Sussex health and social care economy, and will support greater collaboration between NHS commissioners and providers and ESCC. As such this replaces the ESBT Integrated Commissioning Fund and the ESBT Integrated Finance and Investment Plan arrangements described in the ESBT SCB terms of reference.²

3. Conclusion and reasons for recommendations

3.1 As a key part of our reset health and social care system governance, the formal strategic oversight role of the HWB will strengthen the accountability of sovereign organisations for the collective planning and delivery of our agreed partnership plans. This will enable plans that are better designed to meet the whole health and care needs of the East Sussex population and more effective delivery as a system. It will also underpin the development of the East Sussex population health and social care commissioner function in the context of our wider STP.

3.2 The Board is recommended to note the strategic oversight role of HWB, including commissioning for whole population health and wellbeing endorse this approach, and in light of this endorse the disestablishment of the ESBT SCB.

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Background documents

None

² As stated previously, sovereign organisations remain accountable for their respective priorities and budgets