

# Budget Summary 2020/21

Revenue Budget 2020/21

Medium Term Financial Plan 2020/21 to 2022/23

Capital Programme to 2029/30

APPENDIX 3

**DRAFT**

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Further information can also be obtained from our website:  
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# Chief Finance Officer's Foreword

## Introduction

This budget summary provides detail on the 2020/21 revenue budget and the Capital Programme to 2029/30. It gives analysis of expenditure by type and also by accountability, along with detail of our resources to finance that expenditure. The summary provides a useful source of information for Council officers, elected members and the public alike.

## The 2020/21 Approved Budget

In 2020/21 the Council (including schools) will spend £831.2m to deliver services to the people of East Sussex, with a further £97.9m of investment in infrastructure and assets through its capital programme. The Council's stated priorities outcomes are:-

- Economic Growth;
- Helping people to help themselves;
- Keeping vulnerable people safe; and
- Making the best use of resources.

## Revenue Budget

Making best use of our resources means achieving all stated outcomes within the context of increasing demand and diminishing resources available to the Council. For 2020/21, savings of £3.5m will be delivered; however, careful management has allowed an opportunity for extra investment of £4.4m to be made in priority areas, that will help reduce costs in future as well as doing more for residents. While for 2020/21 the budget is balanced, there remain significant uncertainties. During 2020, it is expected that there will be a Comprehensive Spending Review which, together with the Fair Funding Review and Business Rates Retention, will impact on 2020/21 and beyond. At the same time, key services have been protected as far as possible from the effects of increased prices and demand with a core offer being developed.

Government grants amount to £318.6m; 38% of the total expenditure of the Council.

Council Tax finances 36% of the total expenditure of the Council. For 2020/21 the Council Tax will be increased by 3.99%. Band D Council Tax will therefore be £1,492.02 per annum; an increase of £57.24 on current

## Capital Programme

The Capital Strategy to 2040 has provided the opportunity to review the programme, reset priorities and present a ten-year programme that commits to funding core basic need capital investment to maintain capital assets delivering core services to the residents of East Sussex.

The programme to 2029/30 is £662m gross, £587m net over 10 years. The programme focusses on a strategy to deliver core need, in support of the delivery of priority outcomes, as efficiently as possible. Of this, an estimated 36% will be funded by Central Government grants.

## Climate Change

An evidence-based climate emergency plan is being developed to identify the measures required for the County Council to get to net zero emissions by 2050 or earlier. This will build on the measures taken to date, which have already reduced the corporate carbon footprint by 46% over the last ten years.

Performance measures and actions will be built into the Council Plan and agreed through the RPPR process in future years; updating our corporate priorities to reflect the priority to reduce emissions to net-zero.

**Ian Gutsell**  
**Chief Finance Officer**  
**February 2020**

## Medium Term Financial Planning

£'m	2019/20 Budget	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate
<b>CORPORATE FUNDING</b>		(375.145)	(403.437)	(410.842)
Business Rates (Inclusive of BRR Pilot in 2019/20, BR Pooling in 2020/21 has been approved)	(83.761)	1.852	0.414	(1.745)
Revenue Support Grant		(3.548)	1.413	1.528
Council Tax	(290.498)	(6.314)	(9.572)	(9.148)
Adult Social Care Precept		(5.771)	(0.175)	(0.180)
New Homes Bonus	(0.886)	0.119	0.515	0.138
Social Care Grant (share of £1bn over life of Parliament, plus £4.4m grant rolled in from previous years)		(14.630)		
<b>TOTAL CORPORATE FUNDING</b>	<b>(375.145)</b>	<b>(403.437)</b>	<b>(410.842)</b>	<b>(420.249)</b>
<b>SERVICE PLAN</b>				
Service Expenditure	340.888	341.236	365.210	377.998
Investment of unallocated funding – Revenue		2.453	(0.746)	(1.707)
<b>Inflation</b>				
Pay Award	3.635	3.415	3.033	3.135
Contractual inflation (contract specific)	0.889	0.658	0.841	0.839
Contractual Inflation at OBR rates	6.270	9.182	8.485	8.898
<b>Adult Social Care</b>				
Growth & Demography	3.538	3.840	3.500	3.500
Winter Pressures		2.586	(2.586)	
Improved Better Care Fund	(18.551)	(2.586)		
<b>Children's Services</b>				
Dedicated Schools Grant	4.891	1.778	0.422	
Growth & Demography	1.656	1.555	1.070	2.822
Looked After Children	1.043	5.015	1.909	
Post 16 i-Send (New Responsibility)	0.269			
Fostering	0.374			
Care leavers (New Responsibility)	0.163			
Home to School Transport	0.726			
Disabled Access Regulations for Buses/Coaches		0.012	0.043	0.098
Residential Homes - staffing		0.549		
SEND High Needs Block Additional funding		(1.276)	0.462	(1.324)
<b>Communities, Environment &amp; Transport</b>				
Waste Housing Growth	0.233	0.108	0.236	0.238
Street lighting Electricity/Re-payment of Investment		(0.195)	(0.655)	
Libraries Hastings rates and utilities	0.046			

## Medium Term Financial Planning

£'m	2019/20 Budget	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate
Climate Change Officer		0.055		
<b>Business Services</b>				
IT & Digital Licences	0.297	0.123	0.025	
IT & Digital Data Centre		0.093		
Apprenticeship Team		0.117		
<b>Governance Services</b>				
Coroners - post mortems / pathology		0.033		
<b>Savings</b>				
Savings 2020/21-2021/22	(5.131)	(4.227)	(2.953)	
Temporary mitigations to savings		0.686	(0.298)	(0.388)
<b>Total Net Service Expenditure</b>	<b>341.236</b>	<b>365.210</b>	<b>377.998</b>	<b>394.109</b>
<b>Corporate Budgets</b>		33.909	38.227	34.287
Treasury Management	17.696	0.542	(0.179)	0.221
Treasury Management (capital impact)				1.000
Funding Cap Programme - New Homes Bonus		0.767	(0.515)	(0.138)
Investment of unallocated funding – Capital		1.242	(1.242)	
General Contingency	3.570	0.280	0.080	0.080
Contribution to balances and reserves	0.908	1.878	(2.095)	
Pensions	10.338	(0.515)		
Apprenticeship Levy	0.600			
Levies & Grants	0.797	0.124	0.011	0.012
<b>Total Corporate Expenditure</b>	<b>33.909</b>	<b>38.227</b>	<b>34.287</b>	<b>35.462</b>
<b>TOTAL PLANNED SPENDING</b>	<b>375.145</b>	<b>403.437</b>	<b>412.285</b>	<b>429.571</b>
<b>CUMULATIVE DEFICIT/(SURPLUS)</b>	<b>0.000</b>	<b>0.000</b>	<b>1.443</b>	<b>9.322</b>

## Resources - funding / core spending power

### Settlement Funding Assessment 2020/21

For the first time since the introduction of current formula, Government funding to local authority services has increased. An inflationary increase has been given, bringing an end to year on year decreases.

#### Settlement Funding Assessment (SFA):

Funding	2019/20	2020/21	1 year change	1 year change
	£'000	£'000	£'000	%
Business Rates Retention	34,939	12,291	-22,648	-64.8
Business Rates Top-up	42,413	62,773	20,360	48.0
<b>Total Business Rates</b>	<b>77,352</b>	<b>75,064</b>	<b>-2,288</b>	<b>-3.0</b>
Revenue Support Grant (RSG)	0	3,548	3,548	
<b>Total - ESCC</b>	<b>77,352</b>	<b>78,612</b>	<b>1,260</b>	<b>1.6</b>

The SFA represents the general funding level provided by Government to local authorities. For 2020/21, the increase in SFA is £1.260m or 1.6%. This is in line with CPI and is a change in approach from previous settlements. However the increase is small in comparison to the decreases the Council has experienced in SFA, 2019/20 was the final year of the four year offer, in those four years the SFA decreased £59.653m or (43.5)%

Business rates retention is based on the Government's national assessment of business rate yield. The Council's budget for business rates retention reflects its 9% share of locally collected business rates from information provided by the District and Borough Councils. This is a change to 2019/20 where the East Sussex Business Rates Pilot took place and the Council had a 26% share of locally collected business rates.

## Resources - funding / core spending power

### Core Spending Power

Core Spending Power represents the Government's assessment of the funding they provide to us. It includes their assumptions on growth and inflation. The calculation is designed to give their view as to how local authority spending is changing overall.

The table below details changes to the County Council's Spending Power for 2015/16 to 2020/21; 2020/21 reflecting a one-year settlement only.

Core Spending Power	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	5 Year Change £'000	%
Business Rates retention	11,302	11,396	11,462	11,855	34,939	12,291	989	8.8%
Business Rates Top-Up	56,828	57,302	58,638	60,351	42,413	62,773	5,945	10.5%
Revenue Support Grant	68,875	45,107	26,727	14,966		3,548	-65,327	-94.8%
<b>Settlement Funding Assessment</b>	<b>137,005</b>	<b>113,805</b>	<b>96,827</b>	<b>87,172</b>	<b>77,352</b>	<b>78,612</b>	<b>-58,393</b>	<b>-42.6%</b>
Compensation for business rates capping	994	994	1,053	1,655	2,407	3,009	2,015	202.8%
Council Tax	227,221	242,632	257,380	276,720	289,773	303,744	76,523	33.7%
Improved Better Care Fund			11,313	15,157	18,551	21,136	21,136	
New Homes Bonus	2,275	2,720	2,078	1,231	886	767	-1,508	-66.3%
New Homes Bonus returned funding	222	159	168				-222	-100.0%
Transition Grant		2,704	2,696				0	
Adult Social Care Support Grant			2,597	1,616			0	
Winter pressures Grant <sup>1</sup>				2,586	2,586		0	
Social Care Support Grant <sup>2</sup>					4,417		0	
Social Care Grant						14,631	14,631	
<b>ESCC Core Spending Power</b>	<b>367,716</b>	<b>363,012</b>	<b>374,113</b>	<b>386,136</b>	<b>395,972</b>	<b>421,898</b>	<b>54,182</b>	<b>14.7%</b>

<sup>1</sup> For 2020-21, Winter Pressures Grant allocations will be rolled into the Improved Better Care Fund, and no longer ringfenced for alleviating winter pressures.

<sup>2</sup> For 2020-21, Social Care Support Grant allocations will be rolled into the Social Care Grant.

For the Council, last years Spending Power calculation showed that spending would increase by £28.3m or 7.7%, over the life of the 4 year deal. This year's calculation suggests a 5 year increase in Spending Power of £54.2m or 14.7%. The increase is due to the Government's anticipated Council Tax growth and assumes that councils will take up the allowance to increase general Council Tax by 3.99% in 2020/21. Also new social care funding of £10.2m

The Government revises this measure each year, the combination of additional inclusions and changes to Core Spending Power mean the Government's presentation of Core Spending Power may lead to public confusion with regards to the County Council's financial position.

# Resources - specific and special grant funding

## Direct impact on County Council Services

	Rebated Budget 2019/20 £'000	Estimate 2020/21 £'000	Change £'000
<b>Adult Social Care/Public Health</b>			
Public Health Grant	26,550	26,816	266
Improved Better Care Fund (incl. rolled in Winter Pressure)	18,551	21,137	2,586
L R and C V Grant - War Pensions scheme disregard	241	248	7
Local Reform and Community Voices Grant	54	54	0
Former Independent Living Fund (ILF) Recipient Grant	956	956	0
	<b>46,352</b>	<b>49,211</b>	<b>2,859</b>
<b>Children's Services</b>			
Troubled Families Grant	1,444	2,348	904
Unaccompanied Asylum Seeking Children (UASC)	801	1,580	779
Extended Rights to Free Transportation	672	672	0
Youth Justice Good Practice Grant	389	386	(3)
Staying Put	292	292	0
YOT Secure Remand	197	197	0
School Improvement grant	190	190	0
Hastings Opportunity Area Fund (ends Aug 20)	3,122	176	(2,946)
Early Years Professional Development grant	0	111	111
DfE 18+ Care Leavers Service	17	81	64
Junior Attendance Centre Grant	27	27	0
KS2 moderation and phonics	19	19	0
SSIF funding	147	0	(147)
	<b>7,317</b>	<b>6,079</b>	<b>(1,238)</b>
<b>Communities Economy and Transport</b>			
PFI Grant - Waste	2,996	2,996	0
Bus Service Operators Grant	443	443	0
DEFRA - AONB - High Weald	294	294	0
Bikeability Grant for Local Highway Authorities	118	118	0
Lead Local Flood Authority Grant	48	48	0
Arts Council	15	2	(13)
ACCESS Fund	371	0	(371)
Transport of the SE	500	0	(500)
	<b>4,785</b>	<b>3,901</b>	<b>(884)</b>
<b>Governance Services</b>			
Local Reform and Community Voices Grant	310	307	(3)
	<b>310</b>	<b>307</b>	<b>(3)</b>
<b>Business Services</b>			
PFI Grant - Peacehaven Schools	1,759	1,759	0
	<b>1,759</b>	<b>1,759</b>	<b>0</b>
<b>Centrally Held items</b>			
Inshore Fisheries Conservation Authorities Grant	58	58	0
MHCLG New Burdens grant	15	12	(3)
Social Care Grant (rolled into core spending power)	4,417	0	(4,417)
	<b>4,490</b>	<b>70</b>	<b>(4,420)</b>
<b>Total Direct Impact</b>	<b>65,013</b>	<b>61,327</b>	<b>(3,686)</b>

## Indirect impact - where the Council acts as "agent" to transfer funds

	Rebated Budget 2019/20 £'000	Estimate 2020/21 £'000
<b>Children's Services</b>		
Dedicated Schools Grant	225,591	228,797
Pupil Premium Grant	8,847	8,847
Teachers Pension Grant	0	3,611
Universal Infant Free School Meals	3,671	3,362
PE and Sport Grant	2,007	2,073
Teachers Pay Grant	0	1,861
Higher Education Funding Council grant	791	755
Sixth Form Funding from the Education Funding Agency	70	70
	<b>240,977</b>	<b>249,376</b>

## Communities Economy and Transport

Skills Funding Agency	564	564
Community Learning	195	202

## Adult Social Care/Public Health

Disabled Facilities Grant (passported to Districts & Boroughs)	6,635	7,160
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<b>Total Indirect Impact</b>	<b>248,371</b>	<b>257,302</b>
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## Grant Funding Summary

<b>Government Specific and Special Grants</b>		
Total Direct Impact	65,013	61,327
Total Indirect Impact	248,371	257,302
	<b>313,384</b>	<b>318,629</b>
<b>Grants from other agencies</b>		
Music Service - Arts Council grant *	643	0
Initial teacher Training Grant - Teacher Training Agency	24	0
	<b>667</b>	<b>0</b>
<b>Total</b>	<b>314,051</b>	<b>318,629</b>

\* Service transferred to Brighton Dome & Brighton Festival Ltd in Sept 19

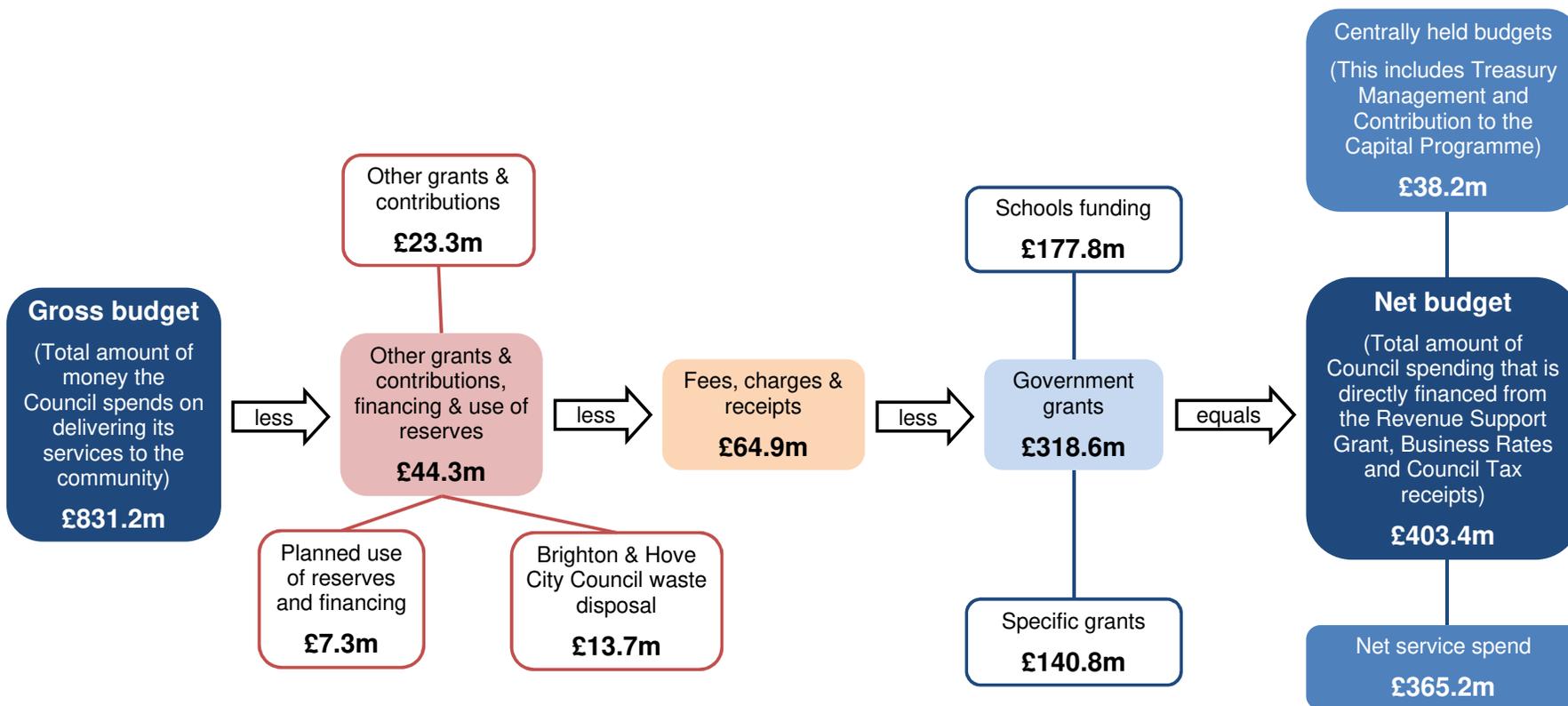
<b>Summary by department</b>		
Adult Social Care/Public Health	52,987	56,371
Children's Services	248,294	255,455
Communities Economy and Transport	5,544	4,667
Governance Services	310	307
Business Services	1,759	1,759
	<b>308,894</b>	<b>318,559</b>
Corporate items	4,490	70
	<b>313,384</b>	<b>318,629</b>
Grants from other agencies	667	0
<b>Total</b>	<b>314,051</b>	<b>318,629</b>

(please note, at this stage not all grants are confirmed)

## Revenue Budget Summary 2020/21

ESCC Budget	2019/20 Budget £000	2020/21 Budget £000	Change £000	%
<b>Gross Expenditure</b>	<b>795,277</b>	<b>831,228</b>	<b>35,951</b>	<b>4.52%</b>
Less:				
Fees, Charges & Receipts	(62,527)	(64,917)	(2,390)	
Specific Government Grants	(311,338)	(318,629)	(7,291)	
Financing and Planned use of reserves	(6,293)	(7,264)	(971)	
Other grants and contributions	(39,974)	(36,981)	2,993	
<b>Net Expenditure</b>	<b>375,145</b>	<b>403,437</b>	<b>28,292</b>	<b>7.54%</b>
Made up of:-				
Net Service Expenditure	<b>341,236</b>	<b>365,210</b>	<b>23,974</b>	
Treasury Management	17,696	18,238		
Funding Capital Programme - New Homes Bonus		767		
Investment of unallocated funding – Capital		1,242		
Contingency	3,570	3,850		
Pay & inflation provision (incl National Living Wage)	3,021			
Contribution to balances and reserves	(2,113)	2,786		
Pensions	10,338	9,823		
Apprenticeship Levy	600	600		
Levies and Grants	797	921		
<b>Net corporate expenditure</b>	<b>33,909</b>	<b>38,227</b>	<b>4,318</b>	<b>12.73%</b>
<b>Net Budget</b>	<b>375,145</b>	<b>403,437</b>	<b>28,292</b>	<b>7.54%</b>
Funded by:-				
Business Rates & S31 Grants	(83,761)	(81,909)		
Revenue Support Grant		(3,548)		
New Homes Bonus	(886)	(767)		
Social Care Grant		(14,630)		
Collection Fund adjustment	(2,822)	(830)		
Collection Fund Council Tax (Surplus)/ Deficit		(879)		
<b>Funding Other Than Council Tax</b>	<b>(87,469)</b>	<b>(102,563)</b>	<b>(15,094)</b>	<b>17.26%</b>
<b>Council Tax Requirement</b>	<b>287,676</b>	<b>300,874</b>		
Taxbase: Number of "Band D" equivalent dwellings	200,502	201,656		
<b>Band D Council Tax</b>	<b>£1,434.78</b>	<b>£1,492.02</b>		<b>3.99%</b>

# Revenue Budget Summary 2020/21 - gross budget to net budget

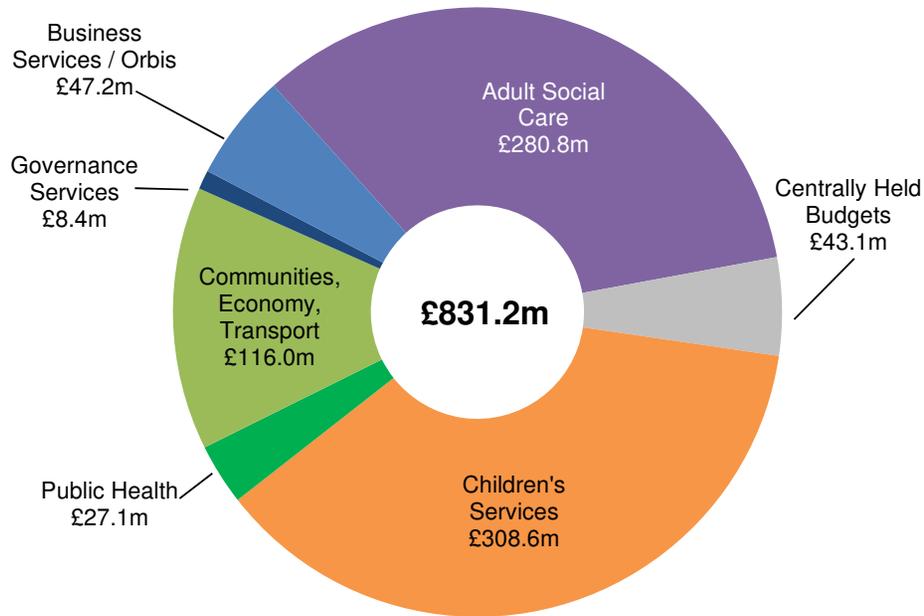


## Revenue Budget Summary - departmental budget movements 2016/17 to 2019/20

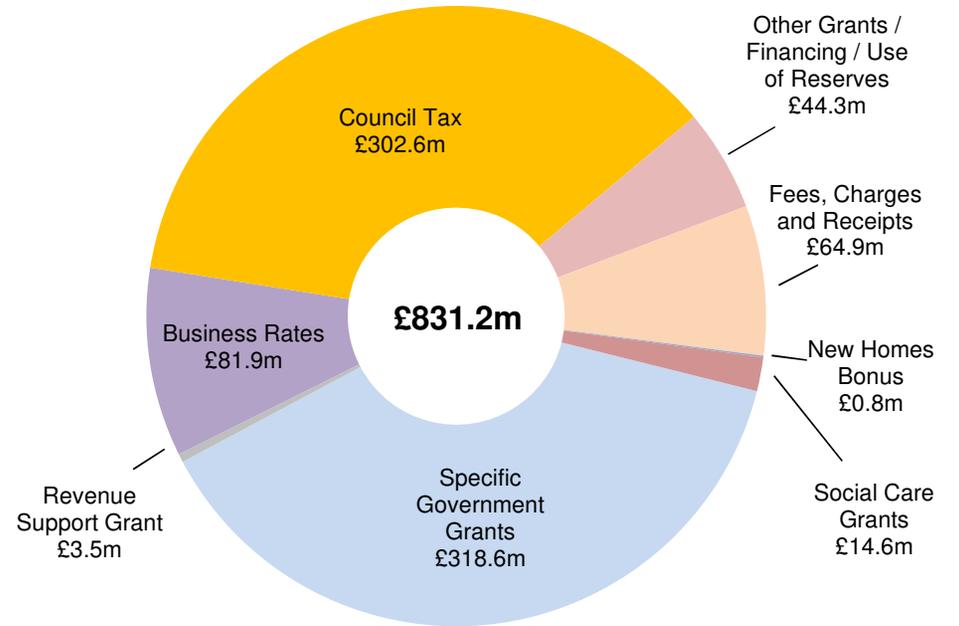
	2016/17 Rebased Budget £'000	Net Movt %	2017/18 Rebased Budget £'000	Net Movt %	2018/19 Rebased Budget £'000	Net Movt %	2019/20 Rebased Budget £'000	Net Movt 16/17 to 19/20 %
Adult Social Care	163,572	3.08%	168,608	-1.90%	165,407	3.66%	171,456	4.82%
Public Health	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Business Services / Orbis	21,601	-1.48%	21,282	4.64%	22,270	4.30%	23,227	7.53%
Children's Services (excl. schools)	64,593	6.14%	68,562	0.14%	68,655	12.61%	77,314	19.69%
Communities, Economy & Transport	60,818	4.22%	63,384	-1.86%	62,206	-0.93%	61,626	1.33%
Governance Services	7,499	-2.92%	7,280	-1.21%	7,192	2.42%	7,366	-1.77%
<b>Total Departments</b>	<b>318,083</b>	<b>3.47%</b>	<b>329,116</b>	<b>-1.03%</b>	<b>325,730</b>	<b>4.68%</b>	<b>340,989</b>	<b>7.20%</b>

# Revenue Budget Summary 2020/21 - gross revenue budget

## How we will spend your money (gross)

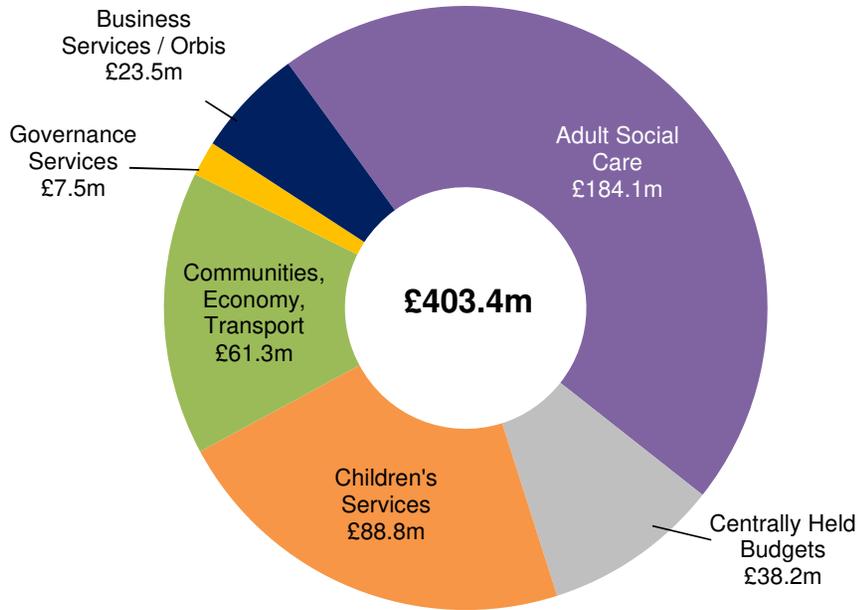


## Where the money comes from (gross)

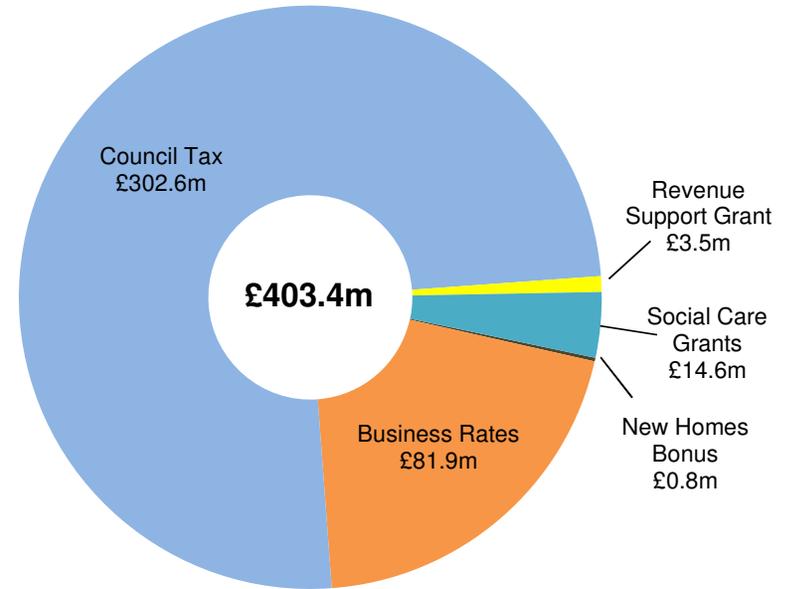


# Revenue Budget Summary 2020/21 - net revenue budget

## How we will spend your money (net)



## Where the money comes from (net)



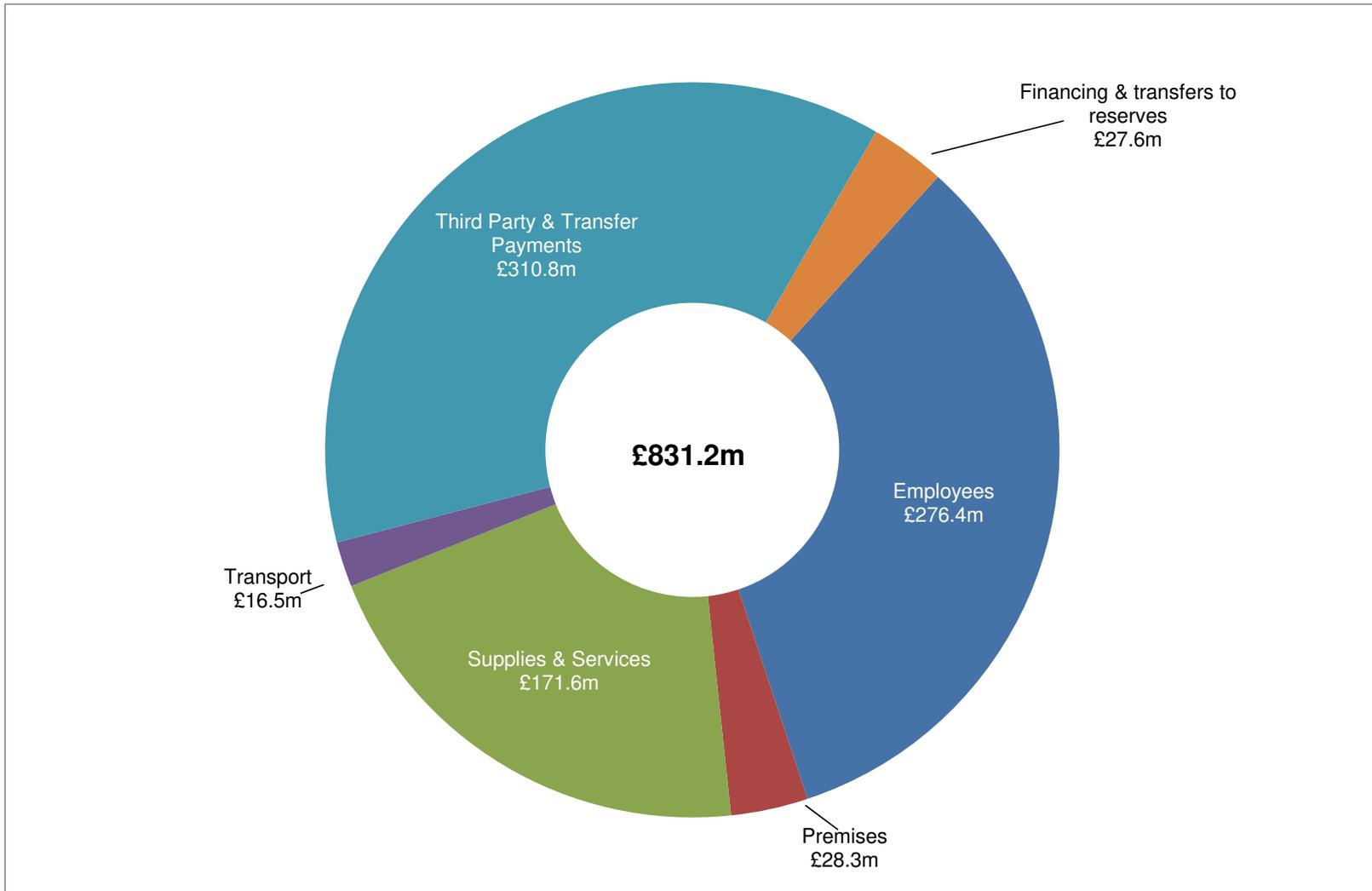
## Revenue Budget Summary 2020/21 - budget changes 2019/20 to 2020/21

	2019/20	Additions	Reductions	2020/21 Net	Change	
	Rebased Net Budget £'000	£'000	£'000	Budget £'000	£'000	%
Adult Social Care	171,456	12,880	(274)	184,062	12,606	7.35%
Public Health	-	-	-	-	-	0.00%
Business Services / Orbis	23,227	4,078	(3,782)	23,523	296	1.27%
Children's Services (inc. schools)	77,314	13,471	(1,957)	88,828	11,514	14.89%
Communities, Economy & Transport	61,626	1,183	(1,544)	61,265	(361)	-0.59%
Governance Services	7,366	168	(2)	7,532	166	2.25%
<b>Total Departments</b>	<b>340,989</b>	<b>31,780</b>	<b>(7,559)</b>	<b>365,210</b>	<b>24,221</b>	<b>7.10%</b>
Centrally held budgets	34,156	11,136	(7,065)	38,227	4,071	11.92%
<b>Total</b>	<b>375,145</b>	<b>42,916</b>	<b>(14,624)</b>	<b>403,437</b>	<b>28,292</b>	<b>7.54%</b>

## Revenue Budget Summary 2020/21 - subjective analysis

Department	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Care	52,473	1,133	1,127	10,311	215,725	4	<b>280,773</b>	(29,555)	(31,935)	(35,894)	(88)	<b>(97,472)</b>	761	<b>184,062</b>
Public Health	2,195	-	16	157	24,738	-	<b>27,106</b>	(26,816)	-	-	(607)	<b>(27,423)</b>	317	-
Business Services / Orbis	2,671	11,553	82	30,948	1,920	11	<b>47,185</b>	(2,195)	(2,910)	(8,825)	(72)	<b>(14,002)</b>	(9,660)	<b>23,523</b>
Children's Services	185,445	11,230	1,564	44,038	66,146	153	<b>308,576</b>	(254,966)	15,830	(3,527)	(430)	<b>(243,093)</b>	23,345	<b>88,828</b>
Communities Economy & Transport	15,897	4,071	13,690	79,392	523	2,486	<b>116,059</b>	(4,667)	(17,644)	(16,491)	(1,264)	<b>(40,066)</b>	(14,728)	<b>61,265</b>
Governance Services	5,043	317	60	2,097	912	-	<b>8,429</b>	(360)	(322)	(180)	-	<b>(862)</b>	(35)	<b>7,532</b>
<b>Services</b>	<b>263,724</b>	<b>28,304</b>	<b>16,539</b>	<b>166,943</b>	<b>309,964</b>	<b>2,654</b>	<b>788,128</b>	<b>(318,559)</b>	<b>(36,981)</b>	<b>(64,917)</b>	<b>(2,461)</b>	<b>(422,918)</b>	-	<b>365,210</b>
Centrally held budgets	12,626	-	-	4,651	881	24,942	<b>43,100</b>	(70)	-	-	(4,803)	<b>(4,873)</b>	-	<b>38,227</b>
<b>Total</b>	<b>276,350</b>	<b>28,304</b>	<b>16,539</b>	<b>171,594</b>	<b>310,845</b>	<b>27,596</b>	<b>831,228</b>	<b>(318,629)</b>	<b>(36,981)</b>	<b>(64,917)</b>	<b>(7,264)</b>	<b>(427,791)</b>	-	<b>403,437</b>

# Revenue Budget Summary 2020/21 - subjective analysis



# Revenue Budgets - Adult Social Care

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure	
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Physical Support, Sensory Support and Support for Memory &amp; Cognition</b>															
53,363	Residential & Nursing	3,776	394	93	373	74,105	-	78,741	-	(3,097)	(18,801)	-	(21,898)	119	56,962
5,927	Supported & Other Accommodation	-	-	-	-	6,334	-	6,334	-	-	-	-	-	-	6,334
25,929	Home Care	6,016	-	342	93	21,950	-	28,401	-	(790)	-	-	(790)	6	27,617
1,419	Day Care	178	123	5	22	1,477	-	1,805	-	-	(399)	-	(399)	157	1,563
17,140	Direct Payments	-	-	-	-	17,716	-	17,716	-	-	-	-	-	-	17,716
(11,178)	Other Services	1,747	20	92	1,360	2,815	-	6,034	(2,048)	(15,961)	(2)	-	(18,011)	-	(11,977)
(9,540)	Fairer Charging * - Meals in the Community	-	-	-	-	-	-	-	-	-	(9,824)	-	(9,824)	-	(9,824)
83,060	<b>Subtotal</b>	<b>11,717</b>	<b>537</b>	<b>532</b>	<b>1,848</b>	<b>124,397</b>	-	<b>139,031</b>	<b>(2,048)</b>	<b>(19,848)</b>	<b>(29,026)</b>	-	<b>(50,922)</b>	<b>282</b>	<b>88,391</b>
<b>Learning Disability Support</b>															
34,483	Residential & Nursing	1,618	103	13	93	38,622	-	40,449	-	-	(2,866)	-	(2,866)	26	37,609
12,361	Supported & Other Accommodation	1,615	15	36	26	12,180	-	13,872	-	(21)	(137)	-	(158)	17	13,731
1,205	Home Care	-	-	-	-	1,287	-	1,287	-	-	-	-	-	-	1,287
3,717	Day Care	1,908	131	33	40	1,726	4	3,842	-	-	(389)	-	(389)	312	3,765
6,896	Direct Payments	-	-	-	-	7,369	-	7,369	-	-	-	-	-	-	7,369
1,907	Other Services	1,298	11	67	159	980	-	2,515	(153)	(59)	(94)	-	(306)	5	2,214
(1,313)	Fairer Charging *	-	-	-	-	-	-	-	-	-	(1,352)	-	(1,352)	-	(1,352)
59,256	<b>Subtotal</b>	<b>6,439</b>	<b>260</b>	<b>149</b>	<b>318</b>	<b>62,164</b>	<b>4</b>	<b>69,334</b>	<b>(153)</b>	<b>(80)</b>	<b>(4,838)</b>	-	<b>(5,071)</b>	<b>360</b>	<b>64,623</b>
<b>Mental Health Support</b>															
3,114	Residential & Nursing	-	-	-	-	3,127	-	3,127	-	-	(538)	-	(538)	-	2,589
2,430	Supported & Other	-	-	-	-	2,596	-	2,596	-	-	-	-	-	-	2,596
370	Home Care	-	-	-	-	395	-	395	-	-	-	-	-	-	395
31	Day Care	36	3	1	15	34	-	89	-	(52)	(2)	-	(54)	-	35
953	Direct Payments	-	-	-	-	1,018	-	1,018	-	-	-	-	-	-	1,018
4	Other Services	-	-	-	-	3,005	-	3,005	(34)	(2,933)	-	-	(2,967)	-	38
(483)	Fairer Charging *	-	-	-	-	-	-	-	-	-	(497)	-	(497)	-	(497)
6,419	<b>Subtotal</b>	<b>36</b>	<b>3</b>	<b>1</b>	<b>15</b>	<b>10,175</b>	-	<b>10,230</b>	<b>(34)</b>	<b>(2,985)</b>	<b>(1,037)</b>	-	<b>(4,056)</b>	-	<b>6,174</b>

## Revenue Budgets - Adult Social Care

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Substance Misuse Support</b>														
476 Other Services	-	-	-	-	591	-	591	-	(115)	-	-	(115)	-	476
<b>476 Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>591</b>	<b>-</b>	<b>591</b>	<b>-</b>	<b>(115)</b>	<b>-</b>	<b>-</b>	<b>(115)</b>	<b>-</b>	<b>476</b>
<b>Other Adult Services</b>														
1,154 Other Services	467	5	5	417	1,966	-	2,860	-	(1,707)	-	-	(1,707)	-	1,153
<b>1,154 Subtotal</b>	<b>467</b>	<b>5</b>	<b>5</b>	<b>417</b>	<b>1,966</b>	<b>-</b>	<b>2,860</b>	<b>-</b>	<b>(1,707)</b>	<b>-</b>	<b>-</b>	<b>(1,707)</b>	<b>-</b>	<b>1,153</b>
<b>2,958 Equipment &amp; Assistive Technology</b>	-	-	-	3,316	2,283	-	5,599	-	(2,557)	(544)	-	(3,101)	-	2,498
<b>6,989 Supporting People</b>	858	13	-	5	5,957	-	6,833	-	(310)	-	-	(310)	-	6,523
<b>336 Safer Communities</b>	458	-	3	-	-	-	461	-	-	-	-	-	-	461
<b>22,952 Assessment &amp; Care Management</b>	24,287	71	379	582	692	-	26,011	(54)	(2,660)	(334)	-	(3,048)	26	22,989
<b>13,042 Management &amp; Support</b>	8,211	244	58	3,810	7,500	-	19,823	1,031	(1,673)	(115)	(88)	(845)	93	19,071
<b>(25,186) Improved Better Care Fund and Disabled Facilities Grant</b>	-	-	-	-	-	-	-	(28,297)	-	-	-	(28,297)	-	(28,297)
<b>171,456 Total</b>	<b>52,473</b>	<b>1,133</b>	<b>1,127</b>	<b>10,311</b>	<b>215,725</b>	<b>4</b>	<b>280,773</b>	<b>(29,555)</b>	<b>(31,935)</b>	<b>(35,894)</b>	<b>(88)</b>	<b>(97,472)</b>	<b>761</b>	<b>184,062</b>

\* Fairer Charging is income from clients for non residential/nursing services. This represents contributions towards packages of care that may include a combination of Supported Accommodation, Home Care, Day Care, Direct Payments or Other Services.

Main changes between years	£'000
<b>Rebased Net Budget 2019/20</b>	<b>171,456</b>
Growth / Pressures	4,818
Inflation	6,849
Savings	(248)
Pay Award	1,213
Tfrs between depts	(26)
<b>Departmental Estimate 2020/21</b>	<b>184,062</b>

## Revenue Budgets - Public Health

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
4,363 Health Improvement Services	12	-	-	84	4,771	-	4,867	-	-	-	-	-	-	4,867
6,101 Drug & Alcohol Services	-	-	-	-	6,101	-	6,101	-	-	-	-	-	-	6,101
4,160 Sexual Health Services	-	-	-	30	4,058	-	4,088	-	-	-	-	-	50	4,138
8,769 Health Visiting and School Nursing	-	-	-	-	8,769	-	8,769	-	-	-	-	-	-	8,769
778 NHS Health Checks	-	-	-	-	898	-	898	-	-	-	-	-	-	898
(24,171) Management support and Public Health programmes	2,183	-	16	43	141	-	2,383	(26,816)	-	-	(607)	(27,423)	267	(24,773)
<b>- Total</b>	<b>2,195</b>	<b>-</b>	<b>16</b>	<b>157</b>	<b>24,738</b>	<b>-</b>	<b>27,106</b>	<b>(26,816)</b>	<b>-</b>	<b>-</b>	<b>(607)</b>	<b>(27,423)</b>	<b>317</b>	<b>-</b>

Main changes between years	£'000
<b>Rebased Net Budget 2019/20</b>	-
Growth / Pressures	-
Inflation	-
Savings	-
Pay Award	-
Tfrs between depts	-
<b>Departmental Estimate 2020/21</b>	-

## Revenue Budgets - Business Services / Orbis

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1,157 Finance	363	825	24	985	7	-	<b>2,204</b>	(230)	(2)	(4)	(13)	<b>(249)</b>	(1,408)	<b>547</b>
3,238 IT & Digital	(290)	39	1	6,241	-	-	<b>5,991</b>	(122)	(1,473)	(41)	-	<b>(1,636)</b>	(779)	<b>3,576</b>
(155) HR & Organisational Development	113	-	2	273	-	6	<b>394</b>	(61)	-	(302)	(31)	<b>(394)</b>	-	-
(80) Procurement	-	-	-	-	-	-	-	-	-	-	-	-	(80)	<b>(80)</b>
5,181 Property	2,485	10,689	55	11,800	1,913	5	<b>26,947</b>	(1,782)	(1,435)	(8,478)	(28)	<b>(11,723)</b>	(7,393)	<b>7,831</b>
13,886 Contribution to Orbis Partnership	-	-	-	11,649	-	-	<b>11,649</b>	-	-	-	-	-	-	<b>11,649</b>
<b>23,227 Total</b>	<b>2,671</b>	<b>11,553</b>	<b>82</b>	<b>30,948</b>	<b>1,920</b>	<b>11</b>	<b>47,185</b>	<b>(2,195)</b>	<b>(2,910)</b>	<b>(8,825)</b>	<b>(72)</b>	<b>(14,002)</b>	<b>(9,660)</b>	<b>23,523</b>

Main changes between years	£'000
<b>Rebased Net Budget 2019/20</b>	<b>23,227</b>
Growth / Pressures	333
Inflation	468
Savings	(1,161)
Pay Award	482
Tfrs between depts	174
<b>Departmental Estimate 2020/21</b>	<b>23,523</b>

## Revenue Budgets - Children's Services

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure	
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Early Help &amp; Social Care</b>															
999	Policy Support & Commissioned Services	2,556	-	10	118	710	-	3,394	(2,348)	(150)	-	-	(2,498)	236	1,132
5,535	Early Help Keywork and Children's Centres	6,710	327	118	811	99	-	8,065	(148)	(1,596)	(214)	-	(1,958)	(59)	6,048
12,248	Locality Social Work & Family Assessment	8,734	-	221	361	3,672	-	12,988	-	(262)	-	-	(262)	29	12,755
26,371	Looked After Children	11,371	151	596	2,043	22,692	153	37,006	(1,871)	(405)	(1,928)	(157)	(4,361)	173	32,818
2,493	Other Children & Families	1,629	58	87	46	3,300	-	5,120	(1,580)	(409)	-	-	(1,989)	(214)	2,917
550	Youth Justice	1,181	28	32	27	319	-	1,587	(609)	(281)	-	-	(890)	-	697
<b>48,196</b>	<b>Subtotal</b>	<b>32,181</b>	<b>564</b>	<b>1,064</b>	<b>3,406</b>	<b>30,792</b>	<b>153</b>	<b>68,160</b>	<b>(6,556)</b>	<b>(3,103)</b>	<b>(2,142)</b>	<b>(157)</b>	<b>(11,958)</b>	<b>165</b>	<b>56,367</b>
<b>Education &amp; ISEND</b>															
9,319	ISEND	15,189	92	319	4,234	33,617	-	53,451	(40,066)	(148)	(663)	-	(40,877)	(858)	11,716
2,684	Standards & Learning Effectiveness	3,787	-	59	24,164	511	-	28,521	(25,904)	(1,287)	(264)	-	(27,455)	1,715	2,781
281	Other Education	214	-	-	521	-	-	735	(454)	-	-	-	(454)	-	281
<b>12,284</b>	<b>Subtotal</b>	<b>19,190</b>	<b>92</b>	<b>378</b>	<b>28,919</b>	<b>34,128</b>	<b>-</b>	<b>82,707</b>	<b>(66,424)</b>	<b>(1,435)</b>	<b>(927)</b>	<b>-</b>	<b>(68,786)</b>	<b>857</b>	<b>14,778</b>
-	<b>Schools</b>	127,664	10,553	59	8,613	1,125	-	148,014	(177,826)	20,619	-	(200)	(157,407)	9,393	-
<b>Management &amp; Support</b>															
12,772	Admissions & Transport	425	-	7	101	2	-	535	(1,061)	-	(18)	-	(1,079)	13,879	13,335
2,718	Management & Support	4,704	21	23	2,862	97	-	7,707	(3,099)	(152)	(432)	(73)	(3,756)	(964)	2,987
1,344	Safeguarding	1,281	-	33	137	2	-	1,453	-	(99)	(8)	-	(107)	15	1,361
<b>16,834</b>	<b>Subtotal</b>	<b>6,410</b>	<b>21</b>	<b>63</b>	<b>3,100</b>	<b>101</b>	<b>-</b>	<b>9,695</b>	<b>(4,160)</b>	<b>(251)</b>	<b>(458)</b>	<b>(73)</b>	<b>(4,942)</b>	<b>12,930</b>	<b>17,683</b>
<b>77,314</b>	<b>Total</b>	<b>185,445</b>	<b>11,230</b>	<b>1,564</b>	<b>44,038</b>	<b>66,146</b>	<b>153</b>	<b>308,576</b>	<b>(254,966)</b>	<b>15,830</b>	<b>(3,527)</b>	<b>(430)</b>	<b>(243,093)</b>	<b>23,345</b>	<b>88,828</b>

Main changes between years		£'000
<b>Rebased Net Budget 2019/20</b>		<b>77,314</b>
Growth / Pressures		9,108
Inflation		1,880
Savings		(540)
Pay Award		1,207
Tfrs between depts		(141)
<b>Departmental Estimate 2020/21</b>		<b>88,828</b>

## Revenue Budgets - Communities, Economy & Transport

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Community Services</b>														
(209) Registration	1,351	93	33	71	-	-	1,548	-	(5)	(1,721)	-	(1,726)	-	(178)
724 Road Safety	842	8	35	122	-	-	1,007	(118)	(95)	(72)	-	(285)	(12)	710
659 Trading Standards	859	-	10	79	-	-	948	-	(165)	(46)	(44)	(255)	4	697
72 Travellers Sites	208	70	5	15	-	-	298	-	(100)	(115)	(7)	(222)	2	78
220 Emergency Planning	335	-	3	14	-	-	352	-	(123)	(1)	-	(124)	-	228
<b>1,466 Subtotal</b>	<b>3,595</b>	<b>171</b>	<b>86</b>	<b>301</b>	-	-	<b>4,153</b>	<b>(118)</b>	<b>(488)</b>	<b>(1,955)</b>	<b>(51)</b>	<b>(2,612)</b>	<b>(6)</b>	<b>1,535</b>
<b>Customer &amp; Library Services</b>														
4,013 Libraries	2,715	1,212	44	999	-	3	4,973	(202)	(107)	(264)	(99)	(672)	(218)	4,083
792 Archives & Record	507	587	4	870	-	-	1,968	-	(1,042)	(96)	(103)	(1,241)	5	732
199 Customer Care	215	-	1	53	-	-	269	-	-	-	(43)	(43)	-	226
<b>5,004 Subtotal</b>	<b>3,437</b>	<b>1,799</b>	<b>49</b>	<b>1,922</b>	-	<b>3</b>	<b>7,210</b>	<b>(202)</b>	<b>(1,149)</b>	<b>(360)</b>	<b>(245)</b>	<b>(1,956)</b>	<b>(213)</b>	<b>5,041</b>
<b>Transport &amp; Operational Services</b>														
7,772 Passenger Services	-	-	-	10,124	-	-	10,124	(426)	(155)	(34)	(26)	(641)	(2,598)	6,885
(1) Home to School and ASC Transport	108	-	12,775	1,210	-	-	14,093	(17)	(10)	(86)	-	(113)	(13,980)	-
(265) Parking	751	-	3	3,222	96	330	4,402	-	(250)	(6,719)	(526)	(7,495)	2,830	(263)
28,287 Waste Disposal	365	383	13	47,506	188	-	48,455	(2,996)	(13,694)	(2,982)	-	(19,672)	2	28,785
724 Rights of Way/Countryside Management	770	129	41	256	3	-	1,199	-	(95)	(434)	-	(529)	9	679
345 Other Transport & Operational Services	795	7	625	190	-	48	1,665	-	-	(289)	(155)	(444)	(887)	334
<b>36,862 Subtotal</b>	<b>2,789</b>	<b>519</b>	<b>13,457</b>	<b>62,508</b>	<b>287</b>	<b>378</b>	<b>79,938</b>	<b>(3,439)</b>	<b>(14,204)</b>	<b>(10,544)</b>	<b>(707)</b>	<b>(28,894)</b>	<b>(14,624)</b>	<b>36,420</b>

## Revenue Budgets - Communities, Economy & Transport

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Highways</b>														
2,111	Contract Management	858	-	9	409	-	655	1,931	-	-	-	-	4	1,935
11,042	Contract Costs (fixed & reactive)	-	1,384	-	11,974	-	-	13,358	-	-	(2,230)	(2,230)	-	11,128
327	Non Contract Works	-	50	-	234	188	-	472	-	(232)	-	(232)	-	240
<b>13,480</b>	<b>Subtotal</b>	<b>858</b>	<b>1,434</b>	<b>9</b>	<b>12,617</b>	<b>188</b>	<b>655</b>	<b>15,761</b>	<b>-</b>	<b>(232)</b>	<b>(2,230)</b>	<b>(2,462)</b>	<b>4</b>	<b>13,303</b>
<b>Planning &amp; Environment</b>														
227	Environment	373	70	4	84	-	-	531	-	-	(223)	(43)	-	265
583	Planning	1,310	-	27	279	-	-	1,616	(48)	(66)	(864)	(26)	12	624
-	- High Weald	328	23	7	344	-	-	702	(294)	(444)	-	-	35	(1)
<b>810</b>	<b>Subtotal</b>	<b>2,011</b>	<b>93</b>	<b>38</b>	<b>707</b>	<b>-</b>	<b>-</b>	<b>2,849</b>	<b>(342)</b>	<b>(510)</b>	<b>(1,087)</b>	<b>(69)</b>	<b>47</b>	<b>888</b>
1,160	<b>Economic Development Skills and Growth</b>	1,313	55	22	1,169	26	-	2,585	(566)	(418)	(315)	(192)	86	1,180
2,844	<b>Management &amp; Support</b>	1,894	-	29	168	22	1,450	3,563	-	(643)	-	-	(22)	2,898
<b>61,626</b>	<b>Total</b>	<b>15,897</b>	<b>4,071</b>	<b>13,690</b>	<b>79,392</b>	<b>523</b>	<b>2,486</b>	<b>116,059</b>	<b>(4,667)</b>	<b>(17,644)</b>	<b>(16,491)</b>	<b>(1,264)</b>	<b>(40,066)</b>	<b>61,265</b>

Main changes between years	£'000
<b>Rebased Net Budget 2019/20</b>	<b>61,626</b>
Growth / Pressures	(32)
Inflation	643
Savings	(1,344)
Pay Award	377
Tfirs between depts	(5)
<b>Departmental Estimate 2020/21</b>	<b>61,265</b>

## Revenue Budgets - Governance Services

2019/20 Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
2,639 <b>Corporate Governance</b>	1,570	2	40	1,137	8	-	<b>2,757</b>	-	(27)	(3)	-	<b>(30)</b>	(32)	<b>2,695</b>
<b>Corporate Support</b>														
976 Communications	1,058	-	3	43	-	-	<b>1,104</b>	(53)	(47)	(2)	-	<b>(102)</b>	(3)	<b>999</b>
1,724 Legal	1,914	-	10	134	-	-	<b>2,058</b>	-	(114)	(175)	-	<b>(289)</b>	-	<b>1,769</b>
<b>2,700 Subtotal</b>	<b>2,972</b>	-	<b>13</b>	<b>177</b>	-	-	<b>3,162</b>	<b>(53)</b>	<b>(161)</b>	<b>(177)</b>	-	<b>(391)</b>	<b>(3)</b>	<b>2,768</b>
<b>Community Services</b>														
956 Coroners	275	315	4	412	-	-	<b>1,006</b>	-	(11)	-	-	<b>(11)</b>	-	<b>995</b>
546 Third Sector	72	-	1	-	904	-	<b>977</b>	(307)	(123)	-	-	<b>(430)</b>	-	<b>547</b>
<b>1,502 Subtotal</b>	<b>347</b>	<b>315</b>	<b>5</b>	<b>412</b>	<b>904</b>	-	<b>1,983</b>	<b>(307)</b>	<b>(134)</b>	-	-	<b>(441)</b>	-	<b>1,542</b>
<b>Senior Management &amp; Organisational Development</b>														
525	154	-	2	371	-	-	<b>527</b>	-	-	-	-	-	-	<b>527</b>
<b>7,366 Total</b>	<b>5,043</b>	<b>317</b>	<b>60</b>	<b>2,097</b>	<b>912</b>	-	<b>8,429</b>	<b>(360)</b>	<b>(322)</b>	<b>(180)</b>	-	<b>(862)</b>	<b>(35)</b>	<b>7,532</b>

Main changes between years	£'000
<b>Rebased Net Budget 2019/20</b>	<b>7,366</b>
Growth / Pressures	33
Inflation	-
Savings	-
Pay Award	135
Tfrs between depts	(2)
<b>Departmental Estimate 2020/21</b>	<b>7,532</b>

# Capital programme to 2029/30

## Introduction

The 10-year planned capital programme supports the Council's 30-year plans to support its target led basic needs services in the delivery of the priority outcomes to 2029/30. It includes providing for essential school places, investments in roads and transport infrastructure, enhancing the life of existing assets and ensuring they are fit for purpose, and supporting strategic investment.

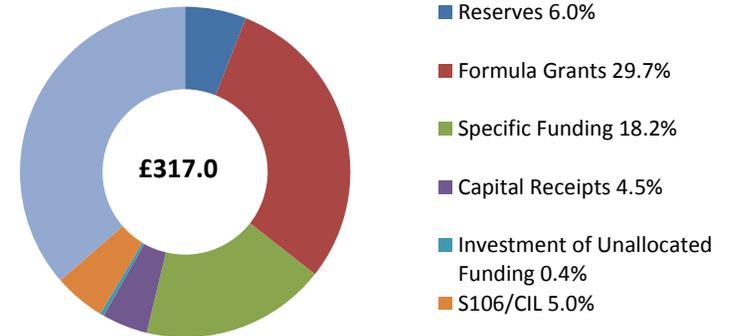
The proposed programme includes:

- Improvement to roads and transport infrastructure;
- Integrated transport schemes;
- Providing necessary school places and school access initiatives, safeguarding and temporary accommodation;
- Capital Building Improvements and energy saving measures;
- Supported accommodation and improvements;
- Essential Libraries work to keep libraries in their current condition and stop them from deteriorating;
- Support of Economic Growth and Strategic Infrastructure investment; and
- Investment in energy efficiency technologies.

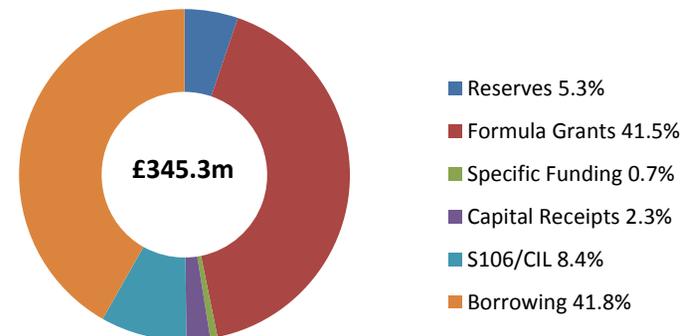
An estimated 36% (£237.7m) will be funded from Government grants, with 9% (£60.1m) funded from scheme-specific income, requiring the remainder (£364.5m) funded locally through borrowing, capital receipts and use of reserves set aside for a specific purpose.

## Total Programme of £662.3m comprising:

### MTFP Programme to 2022/23



### Programme 2023/24 to 2029/30



## Capital programme - current programme and resources

Capital Programme	2019/20	2020/21	2021/22	2022/23	2019-23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Remaining Budget Total
	MTFP Period				Programme Total								
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Care	2,018	1,144	50	50	3,262								3,262
Business Services	37,000	41,023	25,180	33,760	136,963	24,760	20,893	24,343	19,578	22,241	17,982	16,178	282,938
Children's Services	1,748	856	810	779	4,193								4,193
Communities, Economy & Transport	58,829	57,433	32,849	23,447	172,558	26,409	26,968	27,557	28,360	29,124	30,404	30,560	371,941
<b>Gross Expenditure by Department</b>	<b>99,595</b>	<b>100,456</b>	<b>58,889</b>	<b>58,036</b>	<b>316,976</b>	<b>51,169</b>	<b>47,861</b>	<b>51,900</b>	<b>47,938</b>	<b>51,365</b>	<b>48,386</b>	<b>46,738</b>	<b>662,334</b>
S106	(4,802)	(5,620)	(1,727)	(1,897)	(14,046)								(14,046)
Community Infrastructure Levy	(1,600)	(300)			(1,900)								(1,900)
Other Specific Funding	(24,235)	(25,144)	(4,679)	(2,384)	(56,442)	(370)	(371)	(350)	(350)	(350)	(350)	(350)	(58,933)
<b>Net Expenditure</b>	<b>68,958</b>	<b>69,392</b>	<b>52,483</b>	<b>53,755</b>	<b>244,588</b>	<b>50,799</b>	<b>47,490</b>	<b>51,550</b>	<b>47,588</b>	<b>51,015</b>	<b>48,036</b>	<b>46,388</b>	<b>587,455</b>
Current Funding Assumptions	2019/20	2020/21	2021/22	2022/23	2019-23	2023-30	Total Resource						
	MTFP Period				Programme Total	Programme Total							
	£'000	£'000	£'000	£'000	£'000	£'000	£'000						
Capital Receipts	3,122	2,915	3,260	4,945	14,242	8,000	22,242						
Formula Grants	37,605	17,854	17,251	21,551	94,261	143,403	237,664						
S106 Contributions Target						5,000	5,000						
Community Infrastructure Levy Target						24,000	24,000						
Investment of Unallocated Funding		1,242			1,242		1,242						
New Homes Bonus		767			767		767						
Reserves - capital and set aside	5,851	5,368	3,894	3,092	18,205	18,141	36,346						
Borrowing	24,950	38,676	28,078	24,167	115,871	144,323	260,194						
	<b>71,528</b>	<b>66,822</b>	<b>52,483</b>	<b>53,755</b>	<b>244,588</b>	<b>342,867</b>	<b>587,455</b>						



## Capital programme - Business Services

Business Services	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Remaining Budget Total
	MTFP Period											
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Target led basic need:</b>												
Schools Basic Need (delivered on behalf of CSD)	17,431	21,511	11,641	12,248	6,650	10,525	12,025	6,275	3,400	2,600	2,400	106,706
Capital Building Improvements	7,140	9,361	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	88,339
IT & Digital Strategy Implementation	5,132	5,378	4,251	11,580	8,978	2,036	3,986	4,971	10,509	7,050	5,446	69,317
<b>Specific Projects:</b>												
Lansdowne Secure Unit Phase 2	6,343	607	96									7,046
Energy Efficiency - SALIX scheme	283	440	350	350	350	350	350	350	350	350	350	3,873
Special Educational Needs			800	1,600	800							3,200
Specialist Provision in Secondary Schools	350	2,175	60									2,585
Disability Children's Homes		242										242
Westfield Lane (delivered on behalf of CSD)		1,200										1,200
Property Agile Works	286	109										395
Early Years Nurseries	35											35
<b>Gross Expenditure</b>	<b>37,000</b>	<b>41,023</b>	<b>25,180</b>	<b>33,760</b>	<b>24,760</b>	<b>20,893</b>	<b>24,343</b>	<b>19,578</b>	<b>22,241</b>	<b>17,982</b>	<b>16,178</b>	<b>282,938</b>
S106	(4,611)	(4,720)	(1,727)	(1,853)								(12,911)
Community Infrastructure Levy	(1,600)											(1,600)
Other Specific Funding	(6,515)	(953)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(10,618)
<b>Net Expenditure</b>	<b>24,274</b>	<b>35,350</b>	<b>23,103</b>	<b>31,557</b>	<b>24,410</b>	<b>20,543</b>	<b>23,993</b>	<b>19,228</b>	<b>21,891</b>	<b>17,632</b>	<b>15,828</b>	<b>257,809</b>





## Capital programme - Communities, Economy & Transport

Communities, Economy & Transport	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Remaining Budget Total
	MTFP Period											
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Hailsham/Polegate/Eastbourne Movement & Access Corridor	679	1,203										1,882
Other Integrated Transport Schemes	1,453	3,235	2,969	2,969	3,069	3,019	3,019	3,019	3,019	3,019	3,019	31,809
The Keep		24	73	49	96	26		85	110	628		1,091
Library Refurbishment	539	763	169	526	449	449	449	449	449	449	449	5,140
Newhaven Port Access Road	13,143	3,515	170	20	20	21						16,889
Real Time Passenger Information	127	189		44	60	61						481
Parking Ticket Machine Renewal	559											559
Queensway Depot Development (Formerly Eastern)	500	1,138										1,638
Registration Ceremonies Website	7											7
Terminus Road Improvements	2,995	250										3,245
<b>Gross Expenditure</b>	<b>58,829</b>	<b>57,433</b>	<b>32,849</b>	<b>23,447</b>	<b>26,409</b>	<b>26,968</b>	<b>27,557</b>	<b>28,360</b>	<b>29,124</b>	<b>30,404</b>	<b>30,560</b>	<b>371,941</b>
S106	(191)	(900)		(44)								(1,135)
Community Infrastructure Levy		(300)										(300)
Other Specific Funding	(15,963)	(23,400)	(3,569)	(1,305)	(20)	(21)						(44,278)
<b>Net Expenditure</b>	<b>42,675</b>	<b>32,833</b>	<b>29,280</b>	<b>22,098</b>	<b>26,389</b>	<b>26,947</b>	<b>27,557</b>	<b>28,360</b>	<b>29,124</b>	<b>30,404</b>	<b>30,560</b>	<b>326,228</b>

## Reserve Balances

	Anticipated Balance 1st Apr 2020 £'000	Net planned Movements 2020/21 £'000	Anticipated Balance 31st Mar 2021 £'000	Estimated Balance 31st Mar 2024 £'000
<b>Held on behalf of others or statutorily ringfenced</b>				
Balances held by Schools	13,655	0	13,655	13,655
Extended Schools	1,929	0	1,929	1,929
Schools Supply Teacher Insurance	335	0	335	0
<b>Schools</b>	<b>15,919</b>	<b>0</b>	<b>15,919</b>	<b>15,584</b>
Public Health	3,016	(607)	2,409	2,409
On Street Car Parking	1,515	(405)	1,110	843
EU Exit Funding	571	0	571	569
ACRES (Adult College of Rural East Sussex)	422	0	422	422
The Keep - Archive Service	476	(24)	452	237
High Weald	164	0	164	164
Sussex Air Quality Partnership	39	(38)	1	0
Lewes Athletics Track	30	0	30	30
<b>Subtotal held on behalf of others or statutorily ringfenced</b>	<b>22,153</b>	<b>(1,074)</b>	<b>21,079</b>	<b>20,259</b>
<b>Service-Specific Reserves:</b>				
Corporate Waste	14,613	0	14,613	9,732
Capital Programme	9,214	(1,476)	7,738	5,756
Insurance Risk	5,449	0	5,449	5,449
<b>Total Named Service Reserves</b>	<b>29,275</b>	<b>(1,476)</b>	<b>27,799</b>	<b>20,936</b>
<b>Strategic Reserves:</b>				
Priority Outcomes and Transformation reserve: to fund the transformation programme to change, protect and improve Council services	6,340	(1,079)	5,260	4,086
Financial Management reserve: to manage the potential financial consequences of risks recognised in the Council's risk management arrangements and the CFO's robustness statement, and to enable the effective management of the medium-term financial strategy and investment strategy	34,569	(397)	34,172	22,502
<b>Total Strategic Reserves</b>	<b>40,909</b>	<b>(1,476)</b>	<b>39,432</b>	<b>26,588</b>
<b>General Fund</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Reserves</b>	<b>102,337</b>	<b>(4,026)</b>	<b>98,310</b>	<b>77,783</b>

This table provides a summary of planned movements in and out of the individual reserves over the financial year 2020/21.

# Explanation of key terms

## Balances

A working balance is needed so that payments can be made before income is received, and as a cushion against unexpected expenditure during the year.

## Band D Property

Property band commonly used to specify the average council tax. The band includes property values between £68,001 and £88,000 (as at 1<sup>st</sup> April 1991).

## Budget

An expression mainly in financial terms of the Council's policy for a specified period.

## Business Rates

A charge on commercial and industrial buildings fixed by the Government and collected by District and Borough Councils. As of 2013/14 a proportion is retained and shared locally amongst authorities (including Fire & Rescue), rather than going to the Government for redistribution on a national basis. That part of business rates going to Government is redistributed as "Top-Up" grant, where local need is assessed as greater than the share of business rates retained locally. All County Councils are "Top-Up" authorities, receiving only a small share of business rates.

## Depreciation

Amounts charged to services revenue for the use of assets/ infrastructure.

## Capital Expenditure / Capital Programme

Expenditure on the acquisition of assets, or which adds to rather than maintains the value of existing assets. It is financed mainly from borrowing and charged to the revenue account over a number of years.

## Capital Financing

Capital expenditure is financed by loans, Government grants, external contributions (e.g. developers' contributions to specific schemes) contribution from the revenue account, and proceeds from the sale of assets. The revenue budget bears the cost of direct revenue contributions, together with interest and the provision for repayments of these loans.

## Capital Receipts

Income received from the sale of capital assets, together with specific contributions, including Government grants, towards capital expenditure.

## Contingency

A sum set aside to meet future pay and price rises over and above provision made in departmental budgets.

## Council Tax Requirement

This is an amount calculated, in advance of each year, by each billing authority (e.g. Lewes District Council) and by each major precepting authority, (e.g. East Sussex County Council). It is the amount of revenue to be met from Council Tax, and is equivalent to an authority's Band D Council Tax multiplied by its council tax base.

## Dedicated Schools Grant (DSG)

A major ring-fenced government specific grant, introduced in 2006/07, which provides funding for schools and schools-related expenditure.

## Earmarked Reserves

Reserves which are set aside for specific purposes.

## Government Grants

Contributions by central Government towards either the revenue or capital cost of local authority services.

## Levies

A contribution which the County Council is required to make towards the costs of Ashdown Forest Conservators, Environment Agency (for flood defence) and Sussex Inshore Fisheries and Conservation Authority.

## Net Budget Requirement

The total expenditure (after deduction of income) that the Council can finance from the aggregation of Revenue Support Grant, Business Rates and Council Tax.

## New Homes Bonus

A government grant which is aimed at encouraging local authorities to increase the number of homes in their area.

## Precept

The income which the Council requires a District or Borough Council to raise on its behalf from Council Tax.

## Provisions and Reserves

Provisions are made for liabilities and losses which are likely or certain to be incurred but the amount or dates on which they will arise cannot be determined accurately. Internal reserves are set aside to finance future expenditure for purposes falling outside the definition of provisions.

## Revenue Expenditure

Expenditure that the Council incurs on the day-to-day costs of providing services including principally on pay, running costs of buildings, equipment, third party payments and capital financing costs.

## Revenue Support Grant (RSG)

Additional funding received from central government, outside that received through the business rates retention scheme.

## Slippage

Actual capital payments or income, spent or received in a year different to that planned in the capital programme.

## Specific and Special Grants

Grants paid by central Government for specific services and allocated to local authorities according to specific policies criteria.

## Supported Borrowing

The level of borrowing that the Government will support via grant towards interest and principal repayments.

## Tax Base

All domestic properties are placed in one of eight valuation bands. The council tax base is calculated according to Government regulations to assess, by proportion, the equivalent number of Band D properties. The County's net expenditure is divided by this number to give the council tax levy.

## Third Party Payments

Payments made to agencies and contracted service providers, e.g. payments to private sector nursing homes.

## Transfer Payments

Money paid by a local authority to an individual specifically to enable them to pay someone else e.g. awards paid to students to enable them to pay fees.