

**Report to:** Cabinet

**Date of meeting:** 2 June 2020

**By:** Chief Executive

**Title:** Coronavirus Update

**Purpose:** To update on the measures the Council has taken in response to the coronavirus pandemic and next steps

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## **RECOMMENDATION**

**Cabinet is recommended to note the report and comment on the proposed approach to resetting the Council's activities**

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### **1 Background**

1.1 Since the pandemic began, staff across the Council have been, and continue to be, involved in a huge amount of work to support the nation's response. We have worked closely with partners to launch new services to protect and support the most medically vulnerable (the shielded group) and vulnerable, changed and adapted services to meet the current situation and offered other options when this wasn't possible. Saving lives and looking after the most vulnerable people in our community have been our priorities during the crisis.

1.2 Over the next few weeks the Council will need to respond to Government's plans for the gradual loosening of lockdown arrangements in two phases, depending on the progress of the pandemic. We are planning our service delivery in the new context. Some of the new services we have begun will need to be continued for the foreseeable future. Changes will need to be made to others either temporarily as lockdown is eased or more fundamentally to build on the lessons learnt during the first two months of the Covid-19 response.

1.3. The changes we have made will have profound and sometimes permanent impacts on our services and finances. We are keeping a careful record of all the additional costs we have incurred as result of the decisions we have made in order to tackle the pandemic. Whilst the Government has partially recognised the additional costs to local government and has made additional funding available, it is insufficient to meet all the pressures we face, particularly in relation to adult social care. We will need to consider the effects of these changes on our future service offer and financial plans for the remainder of this year and the future as part of the RPPR process. We will also need to continue to lobby strongly for continuing funding to meet residents' needs.

1.4 Members have received regular briefings on the work the Council is undertaking to help tackle the Covid-19 outbreak. This report provides an update on the latest position to the week ending 22 May. Full details of the changes to our services are on our website. This report covers:

<b>2. Deaths due to Covid-19</b>	<b>11. Highways and Transport</b>
<b>3. Adult Social Care</b>	<b>12. Reallocating Road Space</b>
<b>4. Children's Services</b>	<b>13. Parking Charges</b>
<b>5. PPE</b>	<b>14. Business Services</b>
<b>6. Testing and Tracking</b>	<b>15. Member Meetings</b>
<b>7. Shielded Cohort</b>	<b>16. Communications</b>

<b>8. Trading Standards</b>	<b>17. Financial Implications</b>
<b>9. Libraries</b>	<b>18. Economy</b>
<b>10. Waste Recycling Sites</b>	<b>19. Recovery</b>

## 2. Deaths due to Covid-19 in East Sussex

2.1 The ONS publishes weekly provisional counts of the number of deaths registered involving the coronavirus (COVID-19), by local authority of residence. The latest figures for the week ending 8 May are shown below and include any mention of COVID-19 on the death certificate.

	Home	Hospital	Care home	Hospice	Other communal establishment	Elsewhere	Total
<b>Eastbourne</b>	0	22	23	1	0	0	46
<b>Hastings</b>	0	6	0	1	0	0	7
<b>Lewes</b>	1	38	39	3	2	0	83
<b>Rother</b>	0	22	9	1	0	1	33
<b>Wealden</b>	0	46	27	3	0	0	76
<b>East Sussex</b>	1	134	98	9	2	1	245

2.2 The ONS has also carried out work on death rates from Covid-19 at local authority level and by socioeconomic deprivation. For the period covered by the data (1 March to 17 April), rates in East Sussex are relatively low.

### Age-standardised mortality rates for all causes and deaths involving the coronavirus (COVID-19),

	COVID death rates/100,000 people	Rank (1 = highest rate 317 = lowest rate)
England	37	
South East Region	27	
East Sussex	15	
Eastbourne	16	264
Hastings	6	308
Lewes	24	193
Rother	8	303
Wealden	16	262

2.3 London had the highest age-standardised mortality rate, with 86 deaths per 100,000 persons involving COVID-19. The South West saw the lowest age-standardised mortality rate of 16 deaths per 100,000 population. This was statistically significantly lower than any other region or country.

## 3. Adult Social Care

3.1 Supply of social care provision remains under real pressure in East Sussex and on 21 May, 88 of 313 East Sussex care homes were closed to all admissions. We now have in place an integrated health and social care plan in East Sussex which delivers the objectives set in the DHSC Action Plan. This includes testing all patients before admission to a care home. Patients testing positive are supported through a period of isolation at either Bexhill Care Centre or in a community health unit before moving, when clear, to a care home. This

helps give care homes the reassurance they require to accept discharges and maintain the required flow of patients from hospital.

3.2 In terms of provider support, we send care homes a daily bulletin and have regular web-based provider forums. We also have a specific email address for questions and issues to which we respond. We have a specific email address for PPE enquiries and if providers are identifying shortages, we have a standard form for them to complete and we then prioritise allocation.

3.3 The Government has issued guidance requiring ASC authorities to produce care home resilience plans. The plans are expected to be submitted on 29 May. This requires councils to take on oversight of a range of functions that it has not had previously, for example in relation to the supply of PPE, testing and workforce issues in private providers. This will have long term funding and management implications for the Council, as the funding allocated by Government to support this is unlikely to cover ongoing costs. It should be noted that there is not equality of accountability on health to take responsibility for outcomes and finances.

3.4 Government has announced a £600m Infection Control Fund to support this work. The fund will support adult social care providers to reduce the rate of transmission in and between care homes and support wider workforce resilience. This will be allocated to local authorities. ESCC will receive £10.7m from this fund. Allocations were calculated on the number of care home beds in an area, with an area cost adjustment to reflect differences in wages and prices in different councils. The funding will be paid in 2 equal instalments. 75% of the initial funding will be required to go straight to care homes for use on infection control measures, including to care homes with whom we do not have existing contracts. The second payment will be contingent on the first being used for infection control. The remaining 25% must also be used for infection control measures, however local authorities are able to allocate based on need.

## **4. Children's Services**

### Schools

4.1 To date, we have seen daily pupil numbers of approximately:

- 1000 pupils per day across all schools before the Easter holidays
- About 800 per day over the Easter holidays
- 100 per day over the two bank holidays
- Since the Easter holidays about 1800 per day (50% vulnerable children).

4.2 We have been working with schools to implement the Government guidance for the phased reopening of schools from the 1 June. For primary schools this involves the return of reception, years 1 and Years 6, alongside the continued provision of teaching for vulnerable children and the children of Keyworkers. Schools have been asked to continue to provide remote learning for those who are not scheduled to return. Inevitably this is a complicated exercise that needs to take account of the availability of staff and the nature of the building to ensure this expansion of numbers can be managed safely for pupils and staff. Therefore, whilst it is likely that some schools will be able to meet the Government's ask from the 1 June, others will inevitably need to employ a phased approach. The Government has asked that where there are capacity issues, vulnerable and key worker children are prioritised. As the economy opens up, we anticipate greater demand from key workers who have previously been able to rely on a household member to look after their child rather than send them to school. Council officers have worked with individual schools and school clusters to help prepare for a return. All schools are required to ensure a risk assessment is in place prior to opening.

4.3 Secondary Schools have been asked to continue to provide a service to vulnerable pupils and the children of keywords and identify how they can increase contact with Year 10 pupils. Special schools are undertaking individual reviews of their pupils to identify how best to plan a return.

4.4 We have secured some additional capacity from HMI to undertake support for:

- Special school re-integration
- Primary school re-integration, with the Primary Board, linking with ISEND and with also a focus on transition and digital disadvantage
- EYS providers' reintegration.

#### Early Years Sector (EYS) Providers

4.5 In April, 710 children attended an early year's provider. To support sustainability, East Sussex has paid an additional £177,500 to support those nurseries, pre-schools and childminders who remained open. There are 98 settings open, caring for 467 children.

#### Digital Devices for Disadvantaged Children to access Remote Education

4.6 In April, the Department for Education (DfE) announced a major package of support for vulnerable and disadvantaged children and young people across England. It will provide digital devices (laptops and tablets) and internet access for some disadvantaged children and young people who do not currently have access to them. Eligible children and young people include care leavers, children and young people aged 0 to 19 with a social worker and disadvantaged year 10 pupils. East Sussex has been given 129 devices and 56 routers for disadvantaged year 10 pupils within maintained schools (academies receive directly from the DfE). A further 1,187 devices and 170 4G dongles will be allocated to vulnerable children in social care. East Sussex County Council was the first authority to identify their children and complete the return to the DfE, thereby securing an early release of equipment to our vulnerable children.

4.7 The allocation of 129 laptops and tablets is insufficient to meet all the demand from our eleven secondary and special schools. To address this critical issue, we are working with partner organisations such as the Hastings Opportunity Area (HOA) and the National Collaborative Outreach Programme (NCOP) to deliver a package of funding to purchase additional devices to reach as many of our disadvantaged year 10 pupils as possible. Additional funding of £65,500 has already been approved to facilitate this and we have been able to order 200 additional devices.

#### Vulnerable Groups

4.8 As part of our duty for safeguarding children and supporting schools to safeguard vulnerable children and young people (0-25), a database of vulnerable children was compiled, and each school was sent the list of children in their school and asked to respond to a series of questions including whether the child was attending school, what contact the school has had with the child/family and whether any risks have been highlighted. Support has been provided to schools to manage remote safeguarding arrangements, but for some children, where social care determine that they would be safer in school or college, we are supporting schools to offer appropriate provision.

4.9 The vulnerable children risk assessment process has been completed in two cohorts. Cohort 1 was every child and young person in East Sussex with a social worker, with an EHCP and/or who is a Young Carer. Around 6,300 children and young people have moved through the Cohort 1 risk assessment process. In East Sussex, 7.2% of vulnerable children across all phases are attending (the national is about 5%).

4.10 Cohort 2 began in the week beginning 4 May. This includes: high risk Cohort 1 cases (identified by the Steering Group); new Child in Need and Child Protection cases and newly

issued EHCPs since Cohort 1; children open to ISEND where ISEND have concerns regarding increased risk due to lockdown and children and young people where the LA has agreed to issue an EHCP. Schools, settings and colleges have also been invited to add children and young people to their Cohort 2 list who do not have an EHCP and have a diagnosis (or are on the pathway for diagnosis) of neurodevelopmental issues, such as Autism or ADHD, sensory processing or attachment; where lockdown could escalate difficulties and impact on wellbeing.

4.11 Learning from the vulnerable children risk assessment process and Keeping Schools Open process will feed into the planning to support schools, settings and colleges with preparing for re-opening.

#### Children's Social Care

4.12 A suite of performance indicators is reviewed weekly to keep an overview of key performance information.

#### *Front Door contacts*

4.13 We have seen a reduction in activity in the front door teams but now we are beginning to see referral rates picking up again. The social work teams have RAG rated all the vulnerable young children working with colleagues in schools and SLES to maintain oversight.

#### *Children on Child Protection (CP) Plans*

4.14 The number of children on CP plans has increased from 544 week commencing 16 March to 581 week ending 22 May. This is in part due to CP plans not ceasing as it is difficult to step down safely at this time.

#### Residential Units

4.15 Keeping residential units open remains a priority and we are working to ensure this happens.

### **5. Personal Protective Equipment (PPE)**

5.1 Supply of PPE is improving, although drops via the Local Resilience Forum don't have regular frequency. Maintaining an adequate supply and flow of PPE for our staff, the care sector and other key workers in East Sussex will therefore remain a concern until the central online system is up and running. We will continue to source what we need through all routes available to us in the meantime, and our procurement team is making progress on building a supply chain.

5.2 In response to the Government's request for data on our local requirements, we have submitted the below Sussex-wide weekly PPE requirement.

	<b>Masks</b>	<b>Aprons</b>	<b>Gloves</b>	<b>Hand Sanitiser</b>	<b>Eye protection</b>
35% of East & West Sussex Demand	373,156	2,386,985	5,020,399	230,602	95,433

### **6. Testing and Tracking**

6.1 The Government has increased testing capacity and expanded the offer of testing. Now anyone in England over the age of 5 with symptoms can ask for a test; and social care workers or residents of care homes can be tested whether or not they have symptoms. We are encouraging staff to arrange their tests through ESCC as tests booked via ESCC referral can be prioritised if the Government's system is over-subscribed. We can also

support staff through the process, and we have an overview of how testing is working across the organisation.

6.2 Testing can be done by appointment at four centres in Sussex - in Bexhill, at Brighton's Amex Stadium, at Gatwick Airport, and Bognor. The Government has also rolled out mobile units staffed by military personnel for testing in places where there is significant demand, including care homes, police stations and prisons. A mobile unit was deployed in Eastbourne between Monday 18 and Wednesday 20 May for testing ESCC staff and staff from care homes.

6.3 The Government has established a care home testing portal to support residents and staff of care homes whose primary clients are older people or those with dementia. This digital portal is intended to improve the process of arranging tests for care homes by enabling them to register for the delivery and collection of test kits directly. There remains, however, significant challenges with capacity and co-ordination of the testing regime.

6.4 A local outbreak plan is expected to be published shortly which will set out how track and trace arrangements are anticipated to work. Members will be updated at the meeting if announcements are made.

## **7. Shielded Cohort**

7.1 We continue to support a large and growing number of people through the Government's shielding system. By 19 May, 11,500 calls had been made up to those on the shielded list and 1,600 letters sent to those not contactable by phone. We are now making follow-up calls to those called before 1 May and follow up letters are to be sent to everyone who has been called. Over 3000 food boxes have been delivered by ESCC. We are heavily reliant on volunteers, including from other council services, for these activities and if they return to their jobs shortly, while we are required to maintain the system, we will need to establish an alternative workforce. We are thinking about how we can maintain this work and manage its costs as part our recovery and restoration planning.

## **8. Trading Standards**

8.1 Both District and Borough Councils (via Environmental Health) and ESCC (via Trading Standards) have been designated by the Secretary of State to enforce emergency regulations regarding business premise closures within their areas. As part of local planning, Trading Standards and Environmental Health across East and West Sussex have put in place a separation of roles based upon premises type to avoid any unnecessary duplication of effort. A Single Point of Contact within each Service has been established to ensure that wherever complaints are received they are quickly routed to the correct service without needing to re-signpost the person making the complaint. There is speculation that the Government may see a role for environmental health and trading standards staff in enforcing any new workplace social distancing requirements as lockdown is eased. We will need to be clear that Councils are not resourced to fulfil this role.

8.2 In the four weeks to 23 April Trading Standards received and dealt with over 180 enquiries concerning Covid-19 related issues, including issues relating to click and collect being offered by closed businesses. Our view at present is that delivery and other remote sales are permitted but not ones that allow (and encourage) people to travel to the businesses themselves. This may change if Government issue further advice. We have not needed to resort to formal action at the moment, which is encouraging. The following activities are continuing:

- Animal Health – in accordance with our Business Continuity Plan we prioritise this area of work, continuing to intervene in welfare and movement issues relating to farmed

animals. One of the changes to the Covid-19 Regulations clarified that Livestock Markets could open but Hailsham Market has continued during this pandemic as our view was that they were allowed to open.

- Rogue Traders – We continue with a number of complex investigations, interviewing suspects by post and obtaining statements remotely to progress cases where movement restrictions and health and safety prevent personal contact. We will respond to any allegations of illegal activity in this area in accordance with our Business Continuity Plan.
- Food Monitoring & Compliance – Whilst not undertaking routine sampling or visits, we are still responding remotely to complaints and concerns, even though many of these have reduced as a result of the business closures. The Food Standards Agency have issued advice around the contacting and inspections of high-risk food and feed manufacturers which we are following.

## **9. Libraries**

9.1 The eLibrary (our online offer) has been providing services while our buildings are closed. Staff are developing the offer further and providing promotional updates, 'how to' guides and telephone support to people unfamiliar with the eLibrary. We have seen a significant increase in eBook loans, usage of online newspapers and magazines - roughly double the pre-Covid levels and there has been a large spike in new members joining online since we closed. We are exploring where there have been gaps left in provision (e.g. Learning Services exams, Home Library Service) and how these could be met remotely/virtually.

## **10. Household Waste Recycling Sites**

10.1 Having received further guidance from Government, household waste recycling sites reopened on 18th May. To ensure safe-distancing and the safety of staff and public on site some restrictions are in place. Residents are being urged to consider whether it is essential for them to go to a household waste recycling site at this time, and if they do, to expect queues. The number of cars entering each site is restricted and operating on a one-in, one-out basis. Trailers and over-sized vehicles are not allowed, and chargeable waste (rubble, soils, plasterboard, asbestos or tyres) is not being accepted for the time being.

## **11. Highways and Transport**

11.1 Work is continuing on highways maintenance and the Highways Service has been able to provide a near normal service, whilst maintaining safe-distancing and ensuring the safety of the workforce and public. In the first few weeks staff were subject to criticism from some members of the public for working during the current situation, but this has largely ceased. The workforce has been supported with a briefing to use if challenged and public FAQs and signage explaining why vital work needs to continue.

11.2 The roads patching programme has progressed as normal, and a jet patcher unit has been working in the county for six weeks now, and a second unit will be joining in the summer. The resurfacing programme is progressing to plan, and a programme of major resurfacing has taken place in Wivelsfield and has now started in Crowborough. Full details of this year's programme have been published on the East Sussex Highways website. Work on the Newhaven Port Access Road project has continued throughout the lock-down period and the contractor has made good progress with the construction of the bridge deck, and at time of writing the tarmac base course is being laid. The project remains on track for completion in the autumn.

## **12. Reallocating Road Space**

12.1 Following publication of the Government's roadmap to recovery, the Department for Transport have produced statutory guidance for Local Authorities to reallocate road space to support walking and cycling. The Government's expectation is for local authorities to make significant changes to their road layouts to give more space to cyclists and pedestrians with the aim of embedding the changes to travel behaviour and demonstrate the positive effects of active travel.

12.2 We have established a technical working group comprising officers from a number of teams, including the Strategic Economic Infrastructure Team, Traffic & Road Safety, Network Management, Highways Asset Management and ESCC Communications, as well as officers from the Borough and District Councils to work through proposals.

12.3 Initially the working group will draw up terms of reference, in consultation with the Lead Member, that will set out the priority interventions for this authority. The Government guidance includes a large number of initiatives, from the creation of pop-up cycleways, pedestrian and cycle zones, widening of pavements, cycle parking facilities, junction improvements and the introduction of 20mph speed restrictions. There will be competing priorities from different user groups and we will not be able to meet all of these demands. The working group will also consider whether it is possible to bring forward medium- and longer-term plans to address more immediate priorities. Importantly, the Government Guidance points to the importance of whole-route approaches to create corridors for buses, cycles and access only on key routes into town and city centres, as well as identifying and bringing forward permanent schemes already planned, for example under Local Cycling and Walking Infrastructure Plans, and that can be constructed relatively quickly.

### **13. Parking Charges**

13.1 The decision made by the Lead Member for Transport and Environment in January to increase parking charges following public consultation in autumn 2019, was deferred until 1 July when lockdown arrangements are expected to be further eased.

### **14. Business Services**

14.1 Since the last update, businesses services have:

- Increased vigilance on the Council's IT systems in recognition of significantly increased Cyber Security risks;
- Begun preparing plans for the management of core buildings in line with Government guidance to support some return of services from remote working. We continue to support and direct staff to work from home where they are able and any plans to move services and teams back towards corporate buildings will be done on a managed and transitioned basis; and
- Made contingency arrangements through the Capital Programme for slippage in plans due to construction industry contraction

### **15. Member Meetings**

15.1 Arrangements to hold Member meetings remotely under the new regulations have been put in place. A guide to remote meetings has been developed and circulated to all Members, and included on the Members' Intranet page, supported by a training session held via Skype. Further guidance and training will be provided specifically for Chairs. Additional support has been given to individual Members on an ad hoc basis as required.



15.2 Preparations are being made to move meetings onto Microsoft Teams which will provide some enhancements to the video conferencing functionality. Support will be provided to Members to make the transition.

15.3 Public access to remote meetings has been arranged via our existing webcasting site and agendas for remote meetings are being published as normal.

15.4 A remote County Council meeting was held on 12 May. Two Cabinet meetings are scheduled to take place in 2 and 23 June, plus an ongoing programme of Lead Member meetings as set out in the updated Forward Plan.

15.5 Virtual committee meetings will also be arranged where required to enable core business to continue, these will include:

- Pension Board – 8 June
- Standards Committee- 16 June
- Pension Committee – 22 June
- Governance Committee – 23 June.

15.6 Scrutiny and Audit Committee work programmes have largely been suspended since the Covid-19 restrictions on meetings came into force. It is proposed that, with the agreement of Chairs, the June People and Place committee meetings are cancelled, given the need for departments to prioritise the Covid-19 response. The People and Place scrutiny committees can then provisionally plan to resume meetings in September. Scrutiny Committees could, if Members wish, hold informal meetings to review and reprioritise their existing work programmes, particularly to agree provisional agendas for September and November meetings. Any informal meetings would be supported by Member Services.

15.7 Scrutiny Committees are currently continuing a low level of Scrutiny Review or Reference Group work where this can be supported by departments and/or be progressed by scrutiny independently. Work that is currently underway includes:

### **People Scrutiny**

- Background research is continuing where possible in relation to reviews of school exclusions and loneliness and resilience which were in their early stages.

### **Place Scrutiny**

- The Committee has established a Highways Contract Re-procurement Reference Group in conjunction with CET to support work on the Highway Services Re-procurement Project. It is planned to hold an initial meeting at the end of May and another in July.
- The Review Board working on the Scrutiny Review of Becoming a Carbon Neutral Council has suspended Board meetings until June when it will review the position, but some work is continuing on background research and meeting preparation where officer capacity permits.

### **HOSC**

- HOSC has received notification of a number of temporary NHS service changes which are exempt from formal consultation but in some cases have required clarification and additional information.
- HOSC is also mid-way through a review of CCG proposals to close Eastbourne Walk-in Centre and will need to resume this work alongside the resumption of the NHS consultation when this is confirmed.

15.8 An informal meeting of the Audit Committee was held on 13 May 2020 to allow the Committee in their advisory role to comment on the External Audit Plan for 2019/20 and the Internal Audit Strategy and Plan 2020/21 prior to the reports being considered by Cabinet in June. It is proposed to hold the next scheduled Audit Committee meeting on the 10 July 2020 to consider the annual review of the Corporate Governance framework and the remaining reports rescheduled from the cancelled March meeting.

## 16. Communicating with partners and residents

16.1 We have built dedicated pages on our website and kept them updated to help businesses, residents and partners get the latest information on the position in East Sussex. We have made extensive use of social media, video and traditional media to keep people informed and have introduced email bulletins for residents, members, MPs, partners and staff which are received by more than 40,000 people. We have distributed information leaflets to 25,000 of the most vulnerable households in the county and worked with District and Borough Councils to get this information to many more. We have also translated this key information into 28 other languages.

## 17. Financial Implications of Covid-19

17.1 The Government has provided two tranches of Covid-19 response funding for councils. Each tranche was £1.6bn nationally. The first tranche of funding announced on 19 March was primarily to meet the increased demand for, and enable additional support across, adult social care; meet the additional costs of providing children's social care; provide additional support for the homeless and rough sleepers; support those at higher risk of severe illness from Covid-19; and meet pressures across other services. It was split into £210m for general support and £1,390m for Social Care. The £210m was allocated by 2013/14 Settlement Funding Assessment (SFA) and the £1,390m was allocated using the current Relative Needs Formula for Adult Social Care.

17.2 The second tranche was aimed at getting rough sleepers off the streets, supporting clinically vulnerable people and providing assistance for the public health workforce. It was also to reflect financial pressure being felt by councils resulting from lower use of fee-paying services (e.g. car parks and leisure facilities). The split in two tier areas between county and district authorities was therefore 65:35. The funding has now been received. Allocations for East Sussex authorities are:

Local Authority	First Tranche of Covid-19 Funding	Second Tranche of Covid-19 Funding	Total Covid-19 Additional Funding
TOTAL England	£1,600,000,000	£1,594,000,000	£3,194,000,000
East Sussex	£16,297,243	£9,810,215	£26,107,458
East Sussex Fire	£136,730	£633,138	£769,868
Eastbourne	£64,321	£1,026,186	£1,090,507
Hastings	£67,268	£918,693	£985,961
Lewes	£39,501	£1,026,785	£1,066,286
Rother	£41,835	£961,373	£1,003,208
Wealden	£52,005	£1,604,988	£1,656,993

17.3 In addition, on 9 May the Government announced £2bn funding (from the £5bn announced in the Budget) for walking and cycling, with £250m being made for an emergency active travel fund. The details of how this funding will be made available has yet to be issued.

17.4 Our latest projections, which we submitted to MHCLG as part of a national return, show that we face additional pressures of around £49m this year, so with the additional funding (£26m) we are facing an estimated shortfall of £23m. This is modelled on the assumption that lockdown ends at the end of July and includes the anticipated costs such as providing adult social care support for more people, block booking of beds and purchase of food supplies and PPE, along with expected reduced income from services which are closed.

17.5 The additional pressures arising in departments are estimated as follows, shown as a top 3 by department:

Top 3 by Department (£m)	Additional Costs	Loss of Income	Total
Purchase of Personal Protective Equipment	16.6		16.6
Supporting the market, including 10% per month additional support to care providers in line with gov't guidelines	7.9		7.9
Additional demand for services from hospital leavers, net of NHS contribution	3.4		3.4
Other	1.9	0.5	2.4
Subtotal Adult Social Care	29.8	0.5	30.3
IT&D primarily to enable remote working	0.7		0.7
Slippage in the completion of capital projects	0.7		0.7
Loss of income from training and development		0.3	0.3
Other	0.4		0.4
Subtotal Business Services	1.8	0.3	2.1
Primarily highways and lost income from parking charges	2.2	4.0	6.2
Household Waste: increased due to lockdown	1.6		1.6
Loss of income: Registration Services	0.1	1.3	1.4
Other	0.7	0.3	1.0
Subtotal Communities, Economy & Transport and Governance	4.6	5.6	10.2
Residential care	3.6	0.2	3.8
Early Years: including provider payments and purchase of laptops	0.7		0.7
Children's Social Care workforce: agency staff	0.2		0.2
Other	0.2	0.6	0.8
Subtotal Children's Services	4.7	0.8	5.5
Business Services/Orbis	0.4		0.4
Treasury Management: projected reduction in investment income		0.6	0.6
TOTAL	41.3	7.8	49.1

17.6 The MHCLG return focuses on current pressures and estimates for 2020/21. However, there are significant financial risks of Covid-19 that will be felt into 2021/22 and beyond, that add to the funding uncertainty:

- Impact on our residents and on Council Tax collection rates\*;
- Impact of slowdown in house building and the reduction in the Council Tax base on income\*;
- Impact on businesses and on Business Rates collection rates; and
- The confirmed delay to the Spending Review, Fair Funding Review and 75% business rates retention.

\*The estimated forecasts for loss of Business Rates and Council Tax are not included in our Risk Log as per MHCLG instructions. However, based on the available District & Borough Councils' returns an estimated total loss of £7m will impact this council via the Collection Fund in 2021/22.

## **18. Economy**

18.1 The impacts of the Covid-19 outbreak on East Sussex businesses have been significant and will be ongoing. Whilst much financial support has been provided by Government, it is unclear how long the restrictions will last, and in turn how long financial support will be available. We have a good understanding of where the stress areas are, based on the intelligence we garner through Business East Sussex (an in-house business advice service) and various other mechanisms and have started work on developing an Economy Recovery Plan (ERP) for the county.

18.2 The ERP will be developed in partnership through Team East Sussex and the sub-boards, to ensure it is comprehensive and contains measures that will enable our economy to recover. Once complete, it will perform a number of functions. It will:

- Co-ordinate all economy recovery activity of partners;
- Become a bidding document that we will use to secure anticipated financial support from Government;
- Provide a means through which the East Sussex business community (which in addition to traditional private enterprise, also includes cultural institutions, social enterprises, voluntary and community sectors) can galvanise its efforts in recovery; and
- Provides a lobbying document for use particularly with Government and the South East Local Enterprise Partnership (SELEP) to articulate our needs.

18.3 We are currently working with SELEP, particularly in developing a case for utilising funding they hold for additional business support, and the East Sussex College Group on how their Adult Education Budget can be used for training/re-training needs of our employment base. They are likely to feature prominently in the ERP, as will the local recovery plans that colleagues in the District and Borough Councils are developing. The first draft of the ERP will be available in early June, and it will be considered by TES soon after.

## **19. Recovery**

19.1 Planning for and work on recovery will be carried out nationally, regionally and within local areas across all tiers of national and local government. We need to ensure our plans feed into and take account of the planning at all these levels.

19.2 The Government published on 11 May a cautious roadmap to 'return life to as close to normal as possible, for as many people as possible, as fast and fairly as possible, in a way that avoids a new epidemic, minimises lives lost and maximises health, economic and social outcomes.' The roadmap moves the national response from phase 1 'contain, delay,

research, mitigate', to phase 2 'smarter controls' with steps to reduce controls on individuals and businesses over the next two months. Phase 3 is 'reliable treatment' and will be entered when there is a viable vaccine or treatment to reduce loss of life. The Government's plan provides a national framework and timeline that will guide our local planning.

19.3 Locally, recovery needs to be considered in a number of timeframes:

- Immediate: preparatory work that, subject to resource, be undertaken during the response phase in preparation for recovery;
- Medium: First weeks and months: living with the virus and social distancing and making sure our services are able to operate in this new context; and
- Longer term: first year and beyond, the world postvaccine or reliable treatment.

19.4 Recovery will not be linear – we are likely to see waves of infection in the future which may necessitate moving in and out of some measures of emergency provision. Nor will it be even across services. ASC for example will be dealing with the consequences of the current rate of infection and the decisions which were made, whilst trying to maintain services required, as the health service begins to move towards business as usual and needing to react to any further waves of infection.

19.5 The emergency has necessitated new ways of working and has given rise to new partnerships and possibilities. These may offer opportunities to create a positive legacy for the future as we develop our recovery plans. As we move into our recovery we need to think about:

- What did we stop doing that should remain stopped?
- What did we stop doing that we should bring back?
- What have we started doing that we need to stop?
- What have we started that should continue?
- Are there totally new things that we might need?

19.6 We need to use our existing political and business planning processes to develop our plans. Covid-19 is now a reality to be taken into account in our plans, not an episode from which we will move on. The following principles will guide the planning of Covid-19 recovery for East Sussex County Council services and the Council's wider support for residents and businesses:

1. Our usual business planning process (RPPR), led by Cabinet and CMT, will be used to develop a short-term recovery plan 2020/21 and medium/long-term full planning from 2021/22
2. The Council's Core Offer, Priority Outcomes and subsidiary Delivery Outcomes will be reviewed and revised as needed to ensure they are the right for recovery plans – recognising the fundamental changes that have taken place in society and the way it works and building on the positive lessons we have learnt. Some services we set up in response to the pandemic will need to continue into the foreseeable future (for example help for the shielded cohort) and the impact of decisions we have taken could have long lasting service and financial consequences (for example in ASC)
3. The Council's financial resource allocations for current and future years will be reviewed and revised to take account of changes in availability and priorities
4. Learning from what has worked well and what has not during the crisis will be fully considered in recovery planning and long-term planning for services and partnerships

19.7 This work will lead to a revised Council Plan and targets and MTFP for this

year and the future. We need to recognise that we need a flexible approach to planning and delivery as we move through the pandemic. Our integrated monitoring and risk processes provide a vehicle to allow us to do that.

19.8 Our plans for future years will also need to take into account the broader context in which we are working: the impact of the pandemic on the national economy and our funding prospects; the changed needs of our residents and businesses and the impact of exiting the EU in 2021 on both the economy and our services.

**Becky Shaw**  
**Chief Executive**