

**Report to:** East Sussex Health and Wellbeing Board

**Date of meeting:** 2 March 2021

**By:** Chief Executive Officer, East Sussex Healthcare NHS Trust

**Title:** Building for our Future (BFF) Programme Strategic Outline Case

**Purpose:** To request endorsement of the BFF Strategic Outline Case (SOC)

---

## **RECOMMENDATIONS**

**The East Sussex Health and Wellbeing Board is recommended to provide their endorsement of the Building for our Future Strategic Outline Case prior to submission to NHS England/Improvement (NHSE/I) and the Department of Health and Social Care (DHSC).**

---

### **1 Background**

1.1 East Sussex Healthcare NHS Trust (ESHT) are part of the Government's Health Infrastructure Plan (HIP) known as the Building for our Future (BFF) Programme.

1.2 The key deliverables for the BFF programme are to:

- Reduce the critical infrastructure risk across Conquest, Eastbourne and Bexhill hospitals by investing in buildings and engineering infrastructure. The current backlog maintenance liability is estimated to be in excess of £300 million, putting ESHT in the bottom 10 of Trust's in England.

This will also enable the Trust to:

- Create space that is fit-for-purpose to enable delivery of high quality clinical care
- Extend and improve facilities for Emergency Care, ensuring that the departments are the right size and shape for the model of care
- Provide additional bed capacity, endoscopy and diagnostic services and improvements to outpatient areas and theatres to ensure alignment with system demand
- Improve access to Ophthalmology facilities
- Improve access to Interventional Cardiac facilities

1.3 ESHT are in the final stages of developing the first stage business case (Strategic Outline Case – SOC) to secure the funding and plan to submit the completed case to NHS England/Improvement (NHSE/I) and the Department of Health and Social Care (DHSC) on the 26<sup>th</sup> March 2021.

1.4 The East Sussex Health and Social Care Executive considered and noted the summary SOC at their meeting on the 29<sup>th</sup> January 2021, and recommended that the SOC be presented to the Health and Wellbeing Board for endorsement.

1.5 This paper provides an overview of the SOC, including the summary detail within the strategic, economic, commercial, financial and management cases.

### **2 Supporting information**

2.1 The SOC details the ambition to significantly improve the estate infrastructure of the East Sussex hospitals (Conquest, EDGH and Bexhill) by addressing the critical infrastructure risks which are impacting on delivery of clinical care; strategic fit with the East Sussex system and

organisational priorities; a compelling case for change that details the drivers for change and demonstrates that the buildings infrastructure is a key enabler to the transformation and improvement of clinical pathways and digital systems.

2.2 The attached paper provides an overview of the content of the SOC, including the summary detail within the strategic, economic, commercial, financial and management cases.

2.3 A key requirement for submission of the SOC is to provide written confirmation to demonstrate support from all major commissioners and other relevant bodies with a material interest in the scheme, to support the proposal.

2.4 To date support for the ambitions of the SOC has been received from commissioners and the Sussex Health and Care Partnership Executive (SHCP).

### **3. Conclusion and reasons for recommendations**

3.1 Securing funding to significantly improve the estates infrastructure of the East Sussex hospitals is essential to address the critical infrastructure risks that are impacting on the delivery of clinical care and this will also enable the transformation and improvement of clinical pathways and digital systems across the system.

**JOE CHADWICK-BELL**

**Chief Executive Officer, East Sussex Hospitals NHS Trust**

Contact Officer: Tracey Rose, Programme Director Building for our Future  
Tel. No. 07967592005

Email: Tracey.Rose@nhs.net

### **BACKGROUND DOCUMENTS**

None