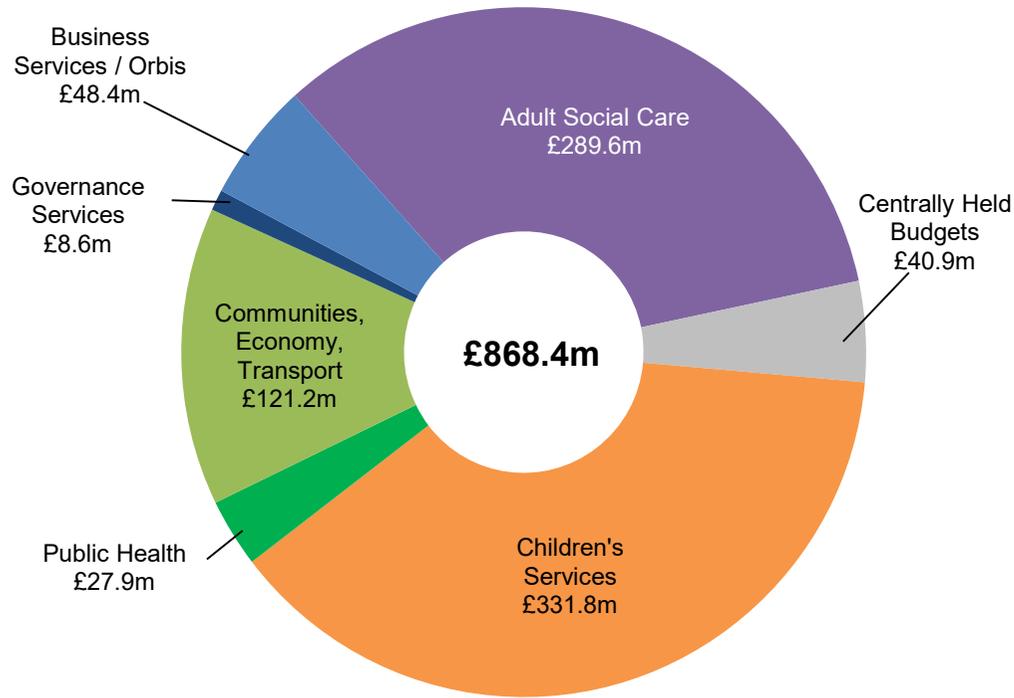
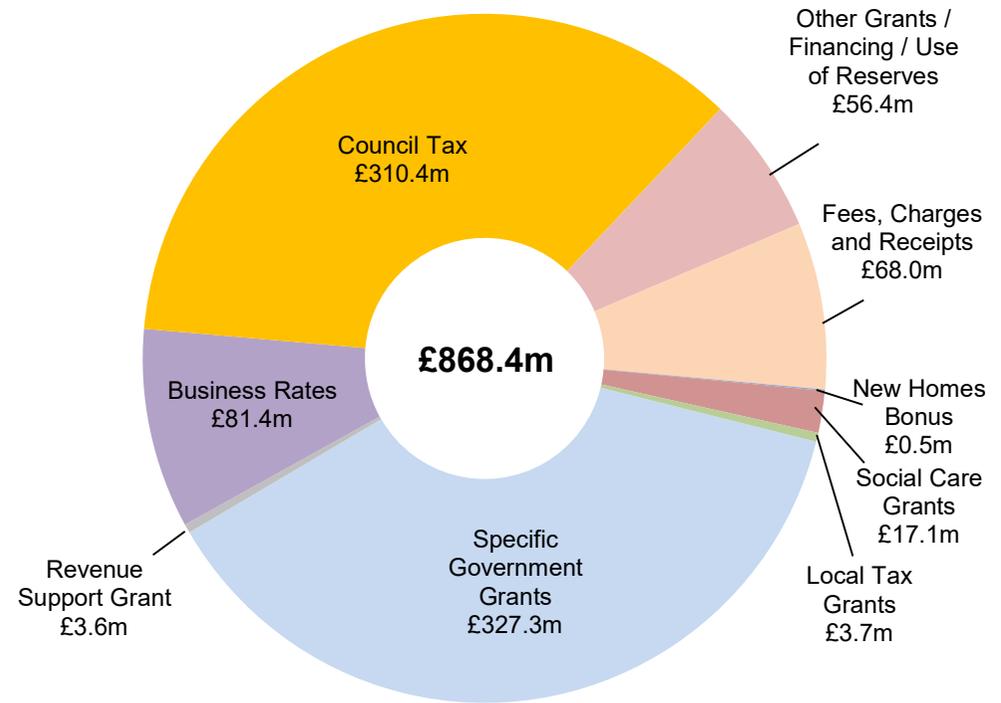


Revenue Budget Summary 2021/22 - gross revenue budget

How we will spend your money (gross)

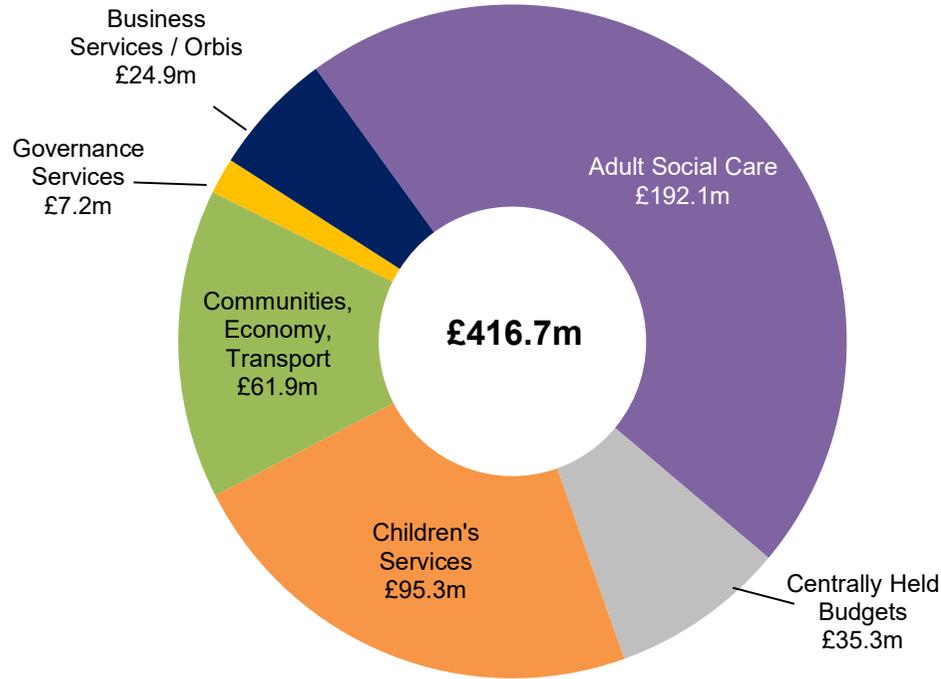


Where the money comes from (gross)

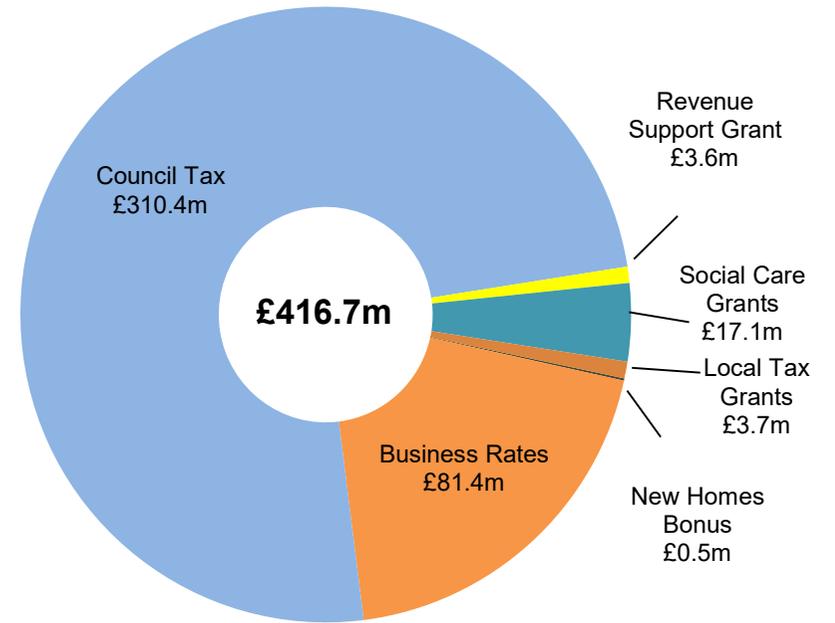


Revenue Budget Summary 2021/22 - net revenue budget

How we will spend your money (net)



Where the money comes from (net)



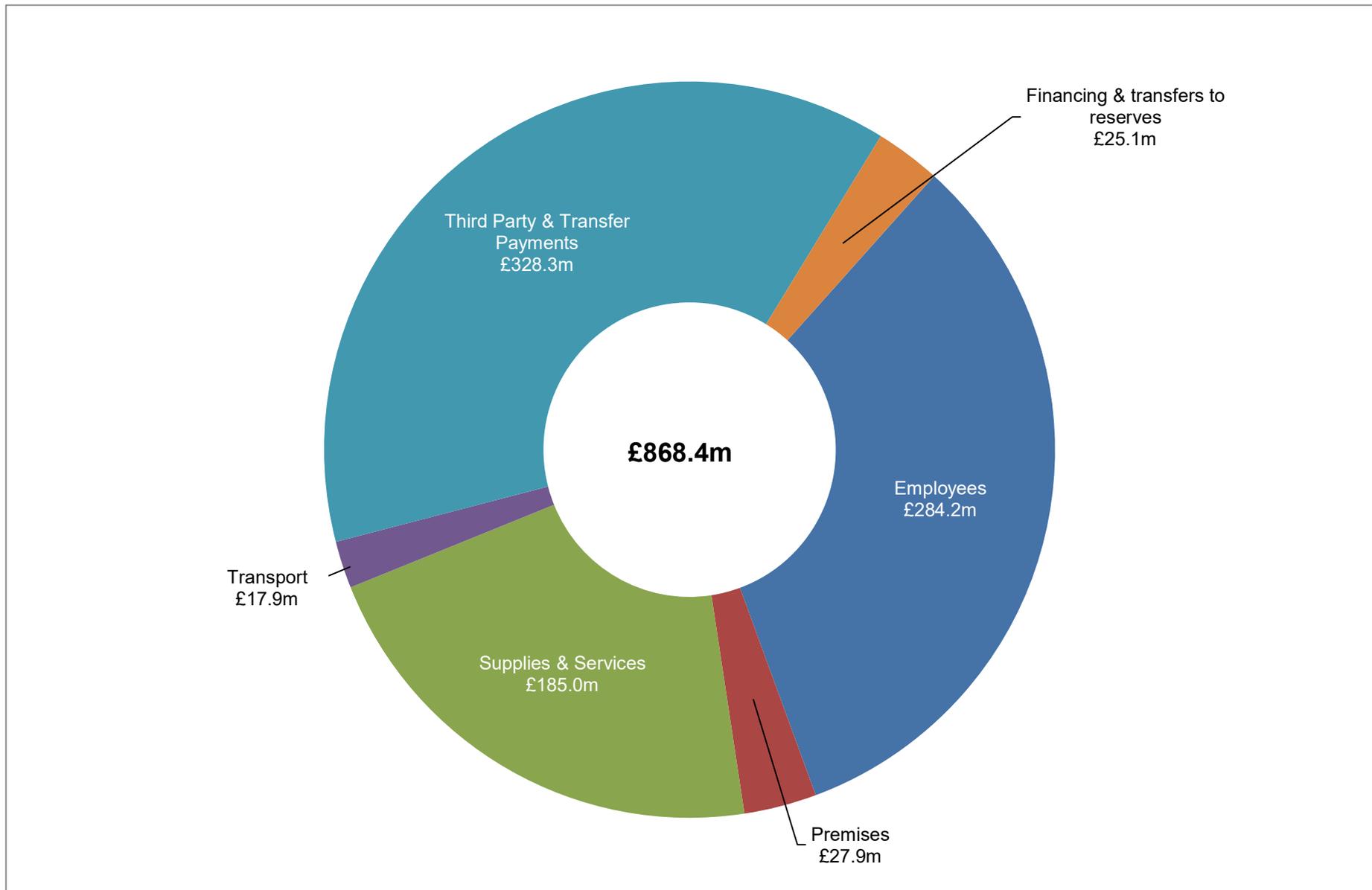
Revenue Budget Summary 2021/22 - budget changes 2020/21 to 2021/22

	2020/21	Additions	Reductions	2021/22 Net	Change	
	Rebased Net Budget			Budget		
	£'000	£'000	£'000	£'000	£'000	%
Adult Social Care	184,093	8,006	(18)	192,081	7,988	4.34%
Public Health	-	-	-	-	-	0.00%
Business Services / Orbis	24,036	966	(136)	24,866	830	3.45%
Children's Services (inc. schools)	88,838	6,595	(157)	95,276	6,438	7.25%
Communities, Economy & Transport	61,330	1,206	(594)	61,942	612	1.00%
Governance Services	6,987	222	-	7,209	222	3.18%
Total Departments	365,284	16,996	(905)	381,374	16,091	4.40%
Centrally held budgets	38,227	3,191	(6,047)	35,371	(2,856)	-7.47%
Total	403,511	20,187	(6,952)	416,745	13,235	3.28%

Revenue Budget Summary 2021/22 - subjective analysis

Department	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Care	53,145	899	1,129	13,551	220,895	4	289,623	(29,525)	(31,979)	(36,382)	(400)	(98,286)	744	192,081
Public Health	2,047	-	16	112	25,727	-	27,902	(26,971)	-	-	(1,248)	(28,219)	317	-
Business Services / Orbis	2,813	11,193	115	31,803	2,474	11	48,409	(2,501)	(3,062)	(9,042)	(359)	(14,964)	(8,579)	24,866
Children's Services	193,512	11,306	1,623	48,218	76,972	203	331,834	(262,521)	8,498	(5,465)	(370)	(259,858)	23,300	95,276
Communities Economy & Transport	16,637	4,146	14,991	82,463	543	2,420	121,200	(5,677)	(19,925)	(16,868)	(1,040)	(43,510)	(15,748)	61,942
Governance Services	5,378	317	58	1,998	808	-	8,559	(53)	(207)	(256)	(800)	(1,316)	(34)	7,209
Services	273,532	27,861	17,932	178,145	327,419	2,638	827,527	(327,248)	(46,675)	(68,013)	(4,217)	(446,153)	-	381,374
Centrally held budgets	10,693	-	-	6,809	900	22,504	40,906	(70)	-	-	(5,465)	(5,535)	-	35,371
Total	284,225	27,861	17,932	184,954	328,319	25,142	868,433	(327,318)	(46,675)	(68,013)	(9,682)	(451,688)	-	416,745

Revenue Budget Summary 2021/22 - subjective analysis



Revenue Budgets - Business Services / Orbis

2020/21 Rebased Net Budget	2021/22													
	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
495 Finance	344	485	56	1,318	7	-	2,210	(230)	-	(5)	-	(235)	(1,007)	968
3,576 IT & Digital	(267)	39	1	6,513	-	-	6,286	(121)	(1,480)	(51)	(195)	(1,847)	(782)	3,657
- HR & Organisational Development	107	-	2	254	-	6	369	(61)	-	(302)	(6)	(369)	-	-
467 Procurement	72	-	1	39	904	-	1,016	(307)	(123)	-	(39)	(469)	(80)	467
7,841 Property	2,557	10,669	55	11,873	1,563	5	26,722	(1,782)	(1,459)	(8,684)	(119)	(12,044)	(6,710)	7,968
11,657 Contribution to Orbis Partnership	-	-	-	11,806	-	-	11,806	-	-	-	-	-	-	11,806
24,036 Total	2,813	11,193	115	31,803	2,474	11	48,409	(2,501)	(3,062)	(9,042)	(359)	(14,964)	(8,579)	24,866

Main changes between years	£000
Rebased Net Budget 2020/21	24,036
Growth / Pressures	726
Inflation	199
Savings	(136)
Pay Award	-
Tfrs between depts	41
Departmental Estimate 2021/22	24,866

Revenue Budgets - Communities, Economy & Transport

2020/21		2021/22														
Rebased Net Budget		Employees	Premises	Transport	Supplies and Services	Third Party & Transfer Payments	Financing and Transfer to Reserves	Total Expenditure	Government Grants	Other Grants and Contributions	Fees, Charges & Receipts	Financing and Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure	
£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Community Services																
627	Archives	330	603	4	722	-	-	1,659	-	(976)	(83)	-	(1,059)	6	606	
711	Road Safety	845	8	35	121	-	-	1,009	(118)	(95)	(72)	-	(285)	(14)	710	
697	Trading Standards	1,151	-	3	114	-	-	1,268	-	(442)	(32)	(43)	(517)	4	755	
77	Travellers Sites	208	72	5	15	-	-	300	-	(102)	(120)	-	(222)	-	78	
228	Emergency Planning	362	-	3	11	-	-	376	-	(147)	(1)	-	(148)	-	228	
2,340	Subtotal	2,896	683	50	983	-	-	4,612	(118)	(1,762)	(308)	(43)	(2,231)	(4)	2,377	
Customer, Library & Registration Services																
4,083	Libraries	2,677	1,213	44	1,001	-	3	4,938	(202)	(107)	(264)	(100)	(673)	(423)	3,842	
104	Records	241	2	-	14	-	-	257	-	(38)	-	(114)	(152)	179	284	
226	Customer Care	218	-	1	15	-	-	234	-	-	-	(8)	(8)	-	226	
(176)	Registration	1,350	146	37	83	-	-	1,616	-	(4)	(1,966)	-	(1,970)	-	(354)	
4,237	Subtotal	4,486	1,361	82	1,113	-	3	7,045	(202)	(149)	(2,230)	(222)	(2,803)	(244)	3,998	
Transport & Operational Services																
6,885	Passenger Services	-	-	-	10,260	-	-	10,260	(426)	(219)	(34)	(26)	(705)	(1,597)	7,958	
-	Home to School and ASC Transport	109	-	14,132	851	-	-	15,092	(17)	(10)	(62)	-	(89)	(15,003)	-	
(265)	Parking	754	-	3	3,234	143	920	5,054	-	(291)	(6,629)	(259)	(7,179)	1,862	(263)	
28,785	Waste Disposal	369	394	13	48,057	181	-	49,014	(2,996)	(13,943)	(3,138)	-	(20,077)	2	28,939	
680	Rights of Way/Countryside Management	672	125	34	364	3	-	1,198	-	(95)	(434)	-	(529)	12	681	
386	Other Transport & Operational Services	805	6	592	180	-	47	1,630	-	-	(263)	(155)	(418)	(843)	369	
36,471	Subtotal	2,709	525	14,774	62,946	327	967	82,248	(3,439)	(14,558)	(10,560)	(440)	(28,997)	(15,567)	37,684	

Revenue Budgets - Communities, Economy & Transport

2020/21		2021/22														
Rebased Net Budget		Employees	Premises	Transport	Supplies and Services	Third Party & Transfer Payments	Financing and Transfer to Reserves	Total Expenditure	Government Grants	Other Grants and Contributions	Fees, Charges & Receipts	Financing and Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure	
£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Highways																
1,938	Contract Management	887	-	9	506	-	-	1,402	-	-	-	(129)	(129)	10	1,283	
10,967	Contract Costs (fixed and reactive)	-	1,369	-	12,061	-	-	13,430	-	(147)	(2,317)	-	(2,464)	-	10,966	
402	Non Contract Works	-	58	-	383	168	-	609	-	(70)	-	-	(70)	-	539	
13,307	Subtotal	887	1,427	9	12,950	168	-	15,441	-	(217)	(2,317)	(129)	(2,663)	10	12,788	
Planning & Environment																
266	Environment	357	70	4	73	-	-	504	-	-	(222)	(18)	(240)	-	264	
625	Planning	1,307	-	26	285	-	-	1,618	(48)	(31)	(871)	(30)	(980)	12	650	
-	High Weald	377	23	7	357	-	-	764	(304)	(489)	-	(6)	(799)	35	-	
891	Subtotal	2,041	93	37	715	-	-	2,886	(352)	(520)	(1,093)	(54)	(2,019)	47	914	
1,181	Economic Development Skills and Growth	1,534	57	18	1,568	26	-	3,203	(566)	(888)	(360)	(152)	(1,966)	42	1,279	
2,903	Management & Support	2,084	-	21	2,188	22	1,450	5,765	(1,000)	(1,831)	-	-	(2,831)	(32)	2,902	
61,330	Total	16,637	4,146	14,991	82,463	543	2,420	121,200	(5,677)	(19,925)	(16,868)	(1,040)	(43,510)	(15,748)	61,942	

Main changes between years	£'000
Rebased Net Budget 2020/21	61,330
Growth / Pressures	982
Inflation	224
Savings	(594)
Pay Award	-
Tfrs between depts	-
Departmental Estimate 2021/22	61,942

Revenue Budgets - Governance Services

2020/21		2021/22													
Rebased Net Budget	Employees	Premises	Transport	Supplies & Services	Transfers & Third Party Payments	Financing & Transfers to Reserves	Total Expenditure	Government Grants	Other Grants & Contributions	Fees, Charges & Receipts	Financing & Planned Use of Reserves	Total Income	Internal Recharges (exp & inc)	Net Service Expenditure	
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
2,693	Corporate Governance	1,806	2	39	1,073	808	-	3,728	-	(120)	(3)	(800)	(923)	(32)	2,773
	Corporate Support														
1,000	Communications	1,054	-	3	45	-	-	1,102	(53)	(47)	(1)	-	(101)	(2)	999
1,771	Legal	2,050	-	10	134	-	-	2,194	-	(29)	(252)	-	(281)	-	1,913
2,771	Subtotal	3,104	-	13	179	-	-	3,296	(53)	(76)	(253)	-	(382)	(2)	2,912
	Community Services														
995	Coroners	275	315	4	412	-	-	1,006	-	(11)	-	-	(11)	-	995
-	- Third Sector	-	-	-	-	-	-	-	-	-	-	-	-	-	-
995	Subtotal	275	315	4	412	-	-	1,006	-	(11)	-	-	(11)	-	995
528	Senior Management & Organisational Development	193	-	2	334	-	-	529	-	-	-	-	-	-	529
6,987	Total	5,378	317	58	1,998	808	-	8,559	(53)	(207)	(256)	(800)	(1,316)	(34)	7,209

Main changes between years	
	£'000
Rebased Net Budget 2020/21	6,987
Growth / Pressures	203
Inflation	19
Savings	-
Pay Award	-
Tfrs between depts	-
Departmental Estimate 2021/22	7,209